

white book

Internal Rules & Policies

Version 12.10
May 30, 2019



ARTIST Design Stúdió Kft
1125 Budapest, Mátyás király út 18.

CEO, LEAD DESIGNER Daniel Taraczky
QUALITY MANAGER Judit Hauser

Welcome

Dear Colleagues,

Art1st was named Art First more than 30 years ago, in 1989, because it was the very first Computer Aided Design office in Hungary. We had the first Apple computers in this country, running Adobe Photoshop 2.0 in black&white only! But that was cutting edge technology back then, and it really required a lot of energy mastering the steep learning curve that the totally new digital workflow required.

The demands were huge. Digital graphic design and prepress lowered the costs and increased the speed of the whole design process exponentially. We were in a middle of a revolutionary change - political, cultural and economical.

More or less like today, when we are taking new steps to stay ahead of our competition.

We have expanded the services of our office, providing the full scope of services from graphic design to architecture. We have introduced full 3D workflow in design, setting new standards again in both speed and quality.

We have also started reorganizing ourselves in the past few years, preparing for yet another age of changes - political, cultural and economical. We have to invest energy again facing a new, steep learning curve this time in mastering processes and creating an open flow of information in the office in order to become more effective and stronger.

This White Book gathers our standards and principles together. It helps our organisation in further streamlining of its processes and sets clear guidences for all of us. But it is certainly not a closed book - your comments and suggestions are welcome!



Budapest, May 30, 2019



Daniel Taraczky
Lead designer and CEO

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Introduction

Notes on the usage of the White Book

The purpose of the White Book is to define the framework for our work at art1st design studio: standards, processes, rules. The observance and application of these in the everyday practice is obligatory to all employees - as described in all work contracts.

The complete list of documents regulating work at the office is the following:

1. Personal work contract
2. Personal job description
3. Official Announcements (by the CEO or Head of Business Support)
4. White Book

The White Book is a public document accessible via our website to the general public. All other documents are private documents, available at all times to the employees at the Head of Business Support.

Budapest, May 30, 2019



Daniel Taraczky
Lead designer and CEO

Basics

Who we are and what we do

Who we are

Based on RIBA principles of Professional Conduct

We are Cooperative

We understand design as applied art: a cooperative creation process between the artist and the end user (client) resulting in functional physical object. Therefore everything that we do have comply with three basic principles:

Brief: functional requirements set by the usage detailed in the client brief

Design: design principles of our office, in line with international standards and norms

Feasibility: possibility of the implementation of the design within the given economic keyframes and technologies

We act with Honesty and Integrity

We act at all times with honesty and integrity and to avoid any actions or situations which are inconsistent with our professional obligations.

We do not take any statement which is contrary to our professional opinion or which we know to be misleading, unfair to others or discreditable to the profession.

Where a conflict of interest arises, we disclose it in writing and manage it to the satisfaction of all affected parties.

We are competent

We are competent to carry out the professional work we undertake to do, and if we engage others to do that work we should ensure that they are competent and adequately supervised.

We keep our knowledge and skills relevant to our professional work up to date and we are aware of the content of any guidelines issued by the Management from time to time.

BASICS What we do

Our services

We at Art1st believe in the holistic approach to design. We believe, that that all design projects have to be considered as one organic unity, that regardless of the complexity, all visual impulses of a design have to be cared of, supported by profound examination of structural, ergonomic and economic aspects.

We do understand and accept that design is applied art - it does not exist without the client who is representing the end user. The design, its esthetical and artistic attributes are all subordinate to the fulfillment of the original function - the usage.

In line with the traditional categorization of design work, the group of services we provide are the following:

Services

Design

General term describing the creation of plans of abstract ornaments or volumetric objects - including the design of their operational backgrounds.

Also, design of visula multimedia IT systems on multiple platforms.

Project Management

Preparation of the design:workshops, events, fairs.

Preparation, management and tracking the implementations.

Implementation

Providing turn-key solutions in the implementation (realisation) of own designs in all fields of design, including multimedia IT systems.

Operation

Operation of interactive multimedia systems and content management systems.

Project categories

2D (Media)

All design activity aimed at the creation of planar, 2D ornaments - static or animated

3D (Architecture)

All design activity aimed at the creation of volumetric objects

IT

Multimedia systems and data analytics. Content management systems.

Fields

A Graphic Design

Design activities aimed at the creation of a static 2D image.

B Electronic Media Content

Design activities aimed at the creation of an active or interactive non-static 2D image shown on electronic screens.

C Interior Design

Design activities aimed at the creation of physical 3D objects in a space protected from environmental influences.

D Architecture

Design activities aimed at the creation of physical 3D objects exposed to environmental influences.

E IT

Support for all design activities, and design + implementation of multimedia systems and data analytics.

Sample of our work

We deliver design that works

Deutsche Telekom stores

Complete design and implementation.
In 13 countries, for more, than 15 years.



Deutsche Telekom stores

Complete design and implementation.
In 13 countries, for more, than 15 years.



T-Mobile US stores

Complete design and implementation.
Pilot store on Times Square NYC



Sony stores

Complete design and implementation.
In 13 countries.



Sony stores

Complete design and implementation.
In 13 countries.





Samsung store

Brand store in Budapest

Samsung store

Brand store in Budapest

Mobil

Kamera

SUNG

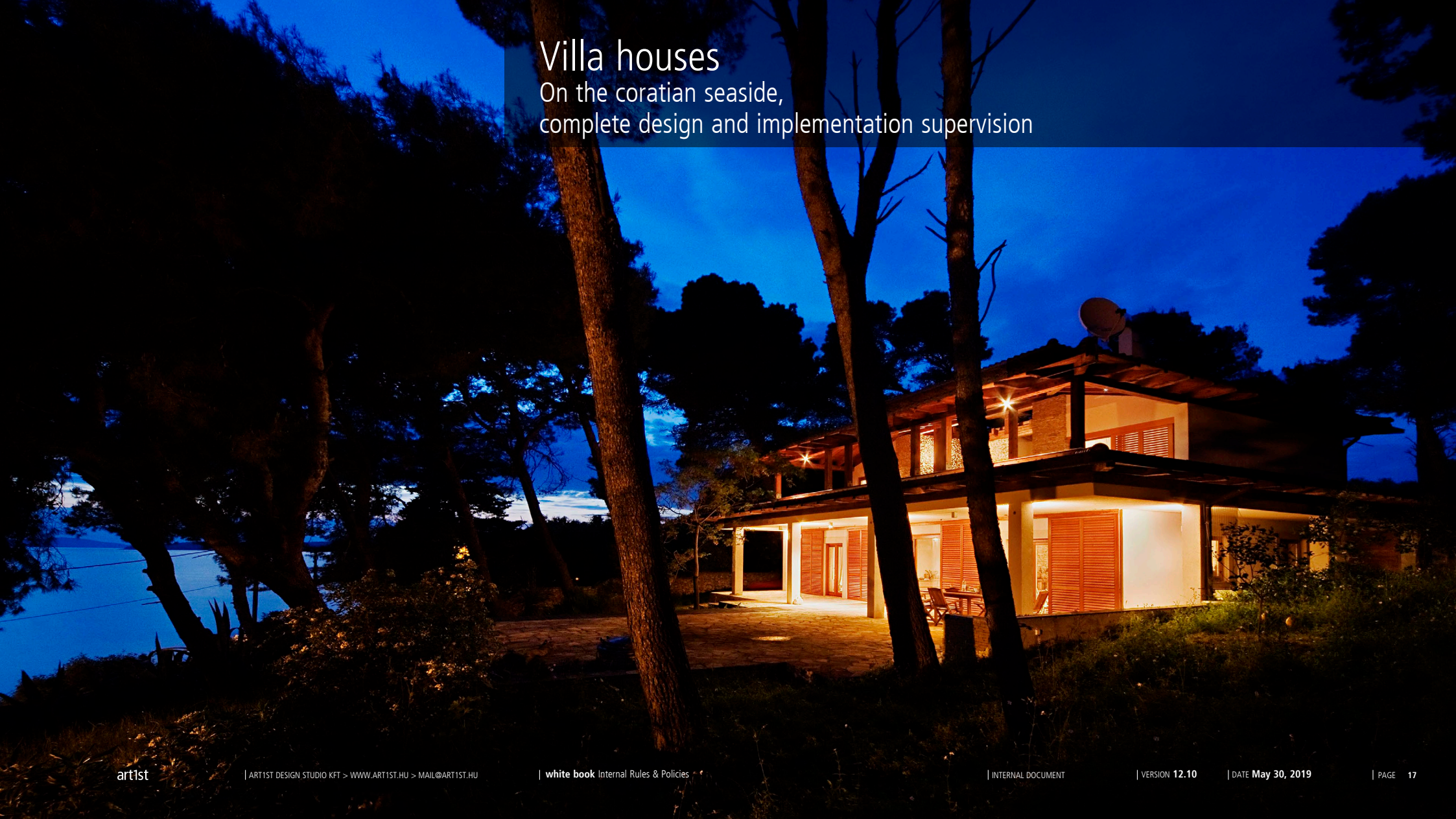
Villa houses

On the coratian seaside,
complete design and implementation supervision



Villa houses

On the coratian seaside,
complete design and implementation supervision



Villa houses

In Budapest, Hungary,
complete design and implementation supervision

Villa houses

In Budapest, Hungary,
complete design and implementation supervision



Villa houses

In Budapest, Hungary,
complete design and implementation supervision

Villa houses

In Budapest, Hungary,
complete design and implementation supervision

Budapest Music Center

The home of contemporary music and jazz - a unique cultural venue in the hungarian capital.



Budapest Music Center

The home of contemporary music
and jazz - a unique cultural venue in the hungarian capital.



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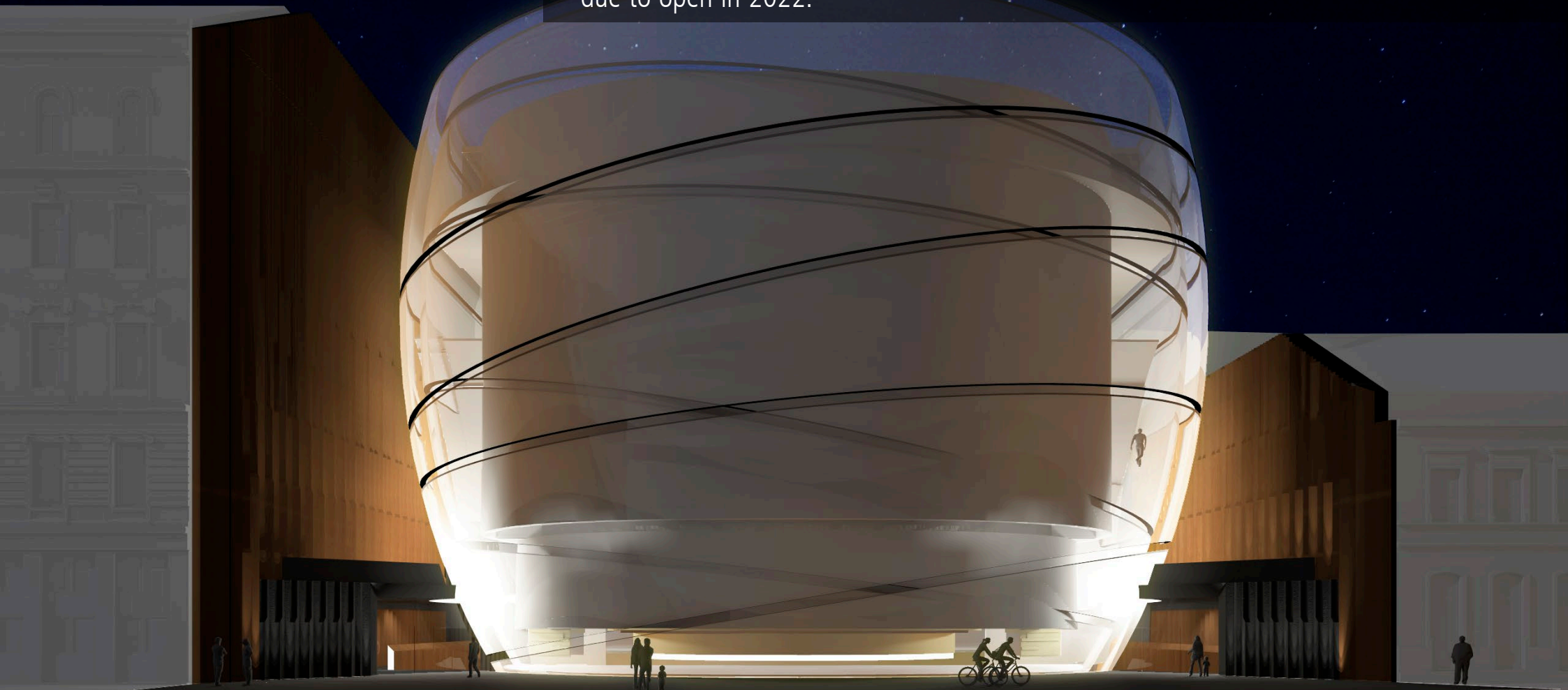
Budapest Music Center

The home of contemporary music
and jazz - a unique cultural venue in the hungarian capital.



Opera X Budapest

The new palace of contemporary opera in Hungary,
due to open in 2022.



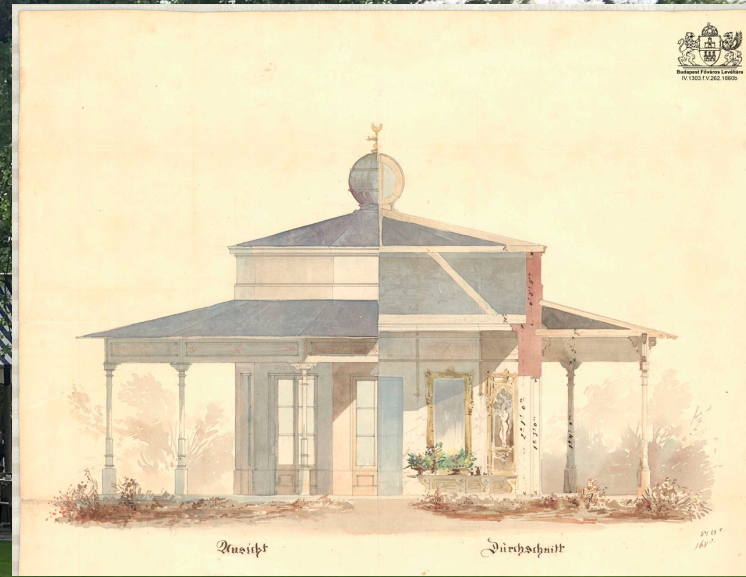
Opera X Budapest

The new palace of contemporary opera in Hungary,
due to open in 2022.

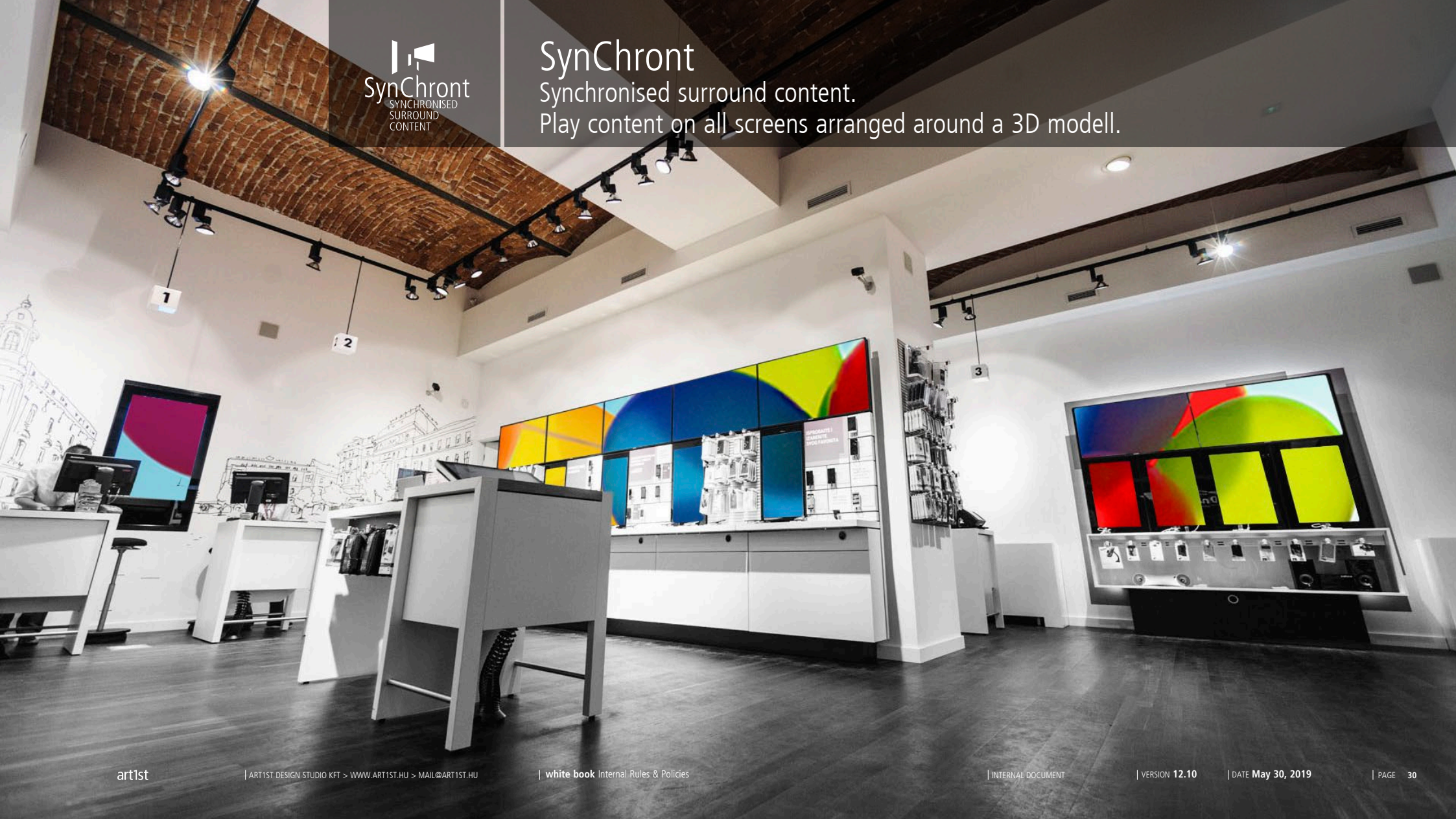


City park pavillons

Historical restoration of 100 year old pavillons based on a single remaining design drawing of the 19th century architect.



SynChront
Synchronised surround content.
Play content on all screens arranged around a 3D modell.



Processes

How we do it

How we do it

Project Management Basics

Each project is run by a dedicated Project Manager.

The Project Manager is the owner of the project - responsible for all Client communication and information management - with the task to deliver the project in time, within the budget estimated and bearing the quality marks of art1st, guaranteed by the three stamps: Client Brief Compliance (B), Design (D), Feasibility (F):



Client Brief
Compliance
OK

Client Brief Compliance - stamp issued by the Project Manager.

It proves, that the design has all the information received from the Client incorporated, it complies with the initial briefing and the requests, asks received on the way.



Design
OK

Design - stamp issued by the Lead Designer / Lead Field Designers

It proves, that the design complies with the guiding principles of our office: art first. It bears the attributes of goodness, truth and beauty. And of course, it satisfies the given functions and ergonomic norms.



Feasibility
OK

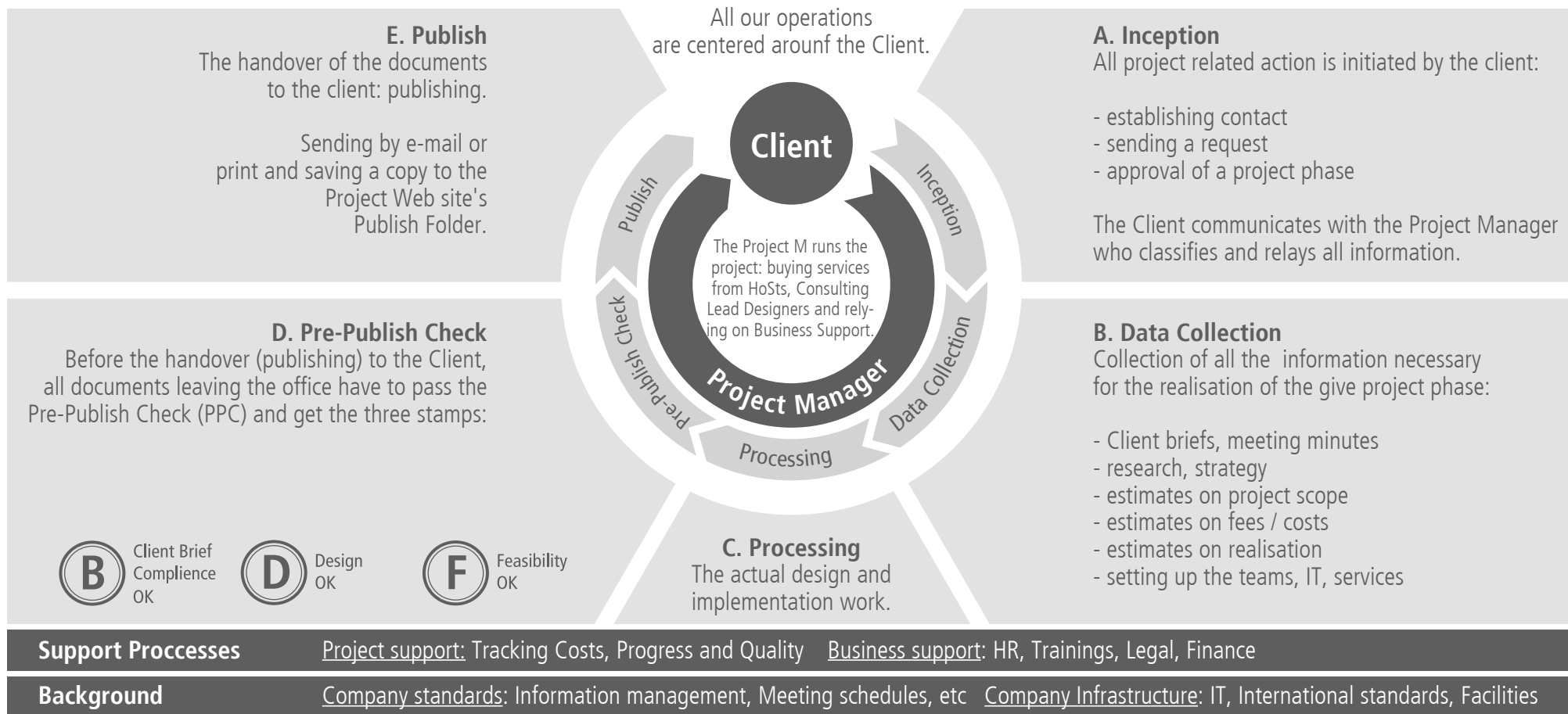
Feasibility - stamp issued by the Implementation Manager.

It proves, that the design is feasible within the given timeframe, budget and technical framework. It also proves that the design documentation is compliant to the requirements of the implementation.

PROCESSES

Core processes

The DNA of our operations



The background

Company standards and Infrastructure

THE BACKGROUND

Art1st Standards

Communication, quality check and transparency

Streamlined Communication

No information lost

Clear Organisational Structure

Transparent system of shared responsibilities and reporting chains centered around the Client.

Online, live Project information platform

All information on the project is on our intranet platform. The actual tasks, briefings, timesheets, project costs are tracked on a 10 minute frequency basis.

Standardized Information Management

All server structures and file naming conventions standardized. All e-mail and written communication shared across the office via project mail accounts accessible to all.

Prominent Knowledge Sharing

Chain of weekly, monthly meetings for the sharing of knowledge and project related information.

- project status meetings
- design consultancies
- one-on-one coachings, trainings

Regular Quality Checks

Taking personal responsibility

Pre Publish Checks

All documents are checked for the below conformities before publishing to the client:

- Client Brief Compliance
- Design
- Feasibility

Complete Oversight of Implementations

All implementation work is supervised by our staff. Learnings collected and implemented in the later design processes. Post Implementation Reviews shared with clients.

IT Quality Checks and backups

Regular checks and scheduled upgrades provide for the up-to-date status of all equipment used in the design process. Scheduled calibration and maintenance. Scheduled data backups.

Transparency in operations

The project development processes made transparent for the clients

Transparency in accounting

Clients have direct insight and even daily updates on all the efforts and costs invested on their project, allowing for precise budget planning and tracking.

Online Project Tracking

Clients receive daily or weekly updates on the status of the projects, have direct web access to the shared Inbox and Publish libraries of the project.

THE BACKGROUND

Infrastructure

The technical foundations

IT

Hardware and Software infrastructure

Internal information sharing platform

Internally developed online platform for the tracking and management of projects, tasks and related information: timesheets, briefs. All project accounting is online.

Up to date hardware & software

Both HW and SW are updated based on long term contracts with suppliers. All software is updated as soon it is available on the market.

Full 3D Workflow

The software and hardware background allow for full 3D workflow - help meeting the toughest deadlines in visualisations. The BIM server allows for simultaneous editing of the same model.

External Net Infrastructure

External communications established over 200 MBit Optical Leased Line with backup 20 Mbit Copper Leased line - easy access for clients to the shared resources.

International Standards and Policies

Taking personal responsibility

ISO and DIN compliance

Published documents and files comply with international standards, easing the communication between national offices.

International Chamber Memberships

Membership in International Professional Organizations help keep the internal processes, design ideas within the global flow. They also allow for legal planning credentials in many countries.

First Class Insurance

Full liability taken for all design and implementation work in all the countries of operation with a first class insurer.

Facilities

The project development processes made transparent for the clients

HQ Offices and Demo Room

New Budapest HQ building is equipped with a design library and a 150 sqm Demo Room - with variable walls and ceilings where designs can be tested in full scale.

West Gate Site: production & storage

Located on the easily accessible M7 highway the 800 sqm facility is the home of the 3D printing production, IT assembly lines and storage units.

Organisational structure

Org Chart, Team and Key positions

Art1st Org Chart

Client centered operations

ORGANISATIONAL STRUCTURE

Core Process Scheme

- A. Inception
- B. Data input
- C. Processing
- D. Pre-Publish check - PPC
- E. Publish

Project Realisation

Project Management office issues the project number, delegates project managers and compile offers. Project tracking on art1st online platform, with weekly reporting obligation (status meeting).

Design

Studio Managers running the design processes. Design supervised and signed off by Lead Designer and Lead Field Designers (Architecture, IT, Media, Lead Engineers).

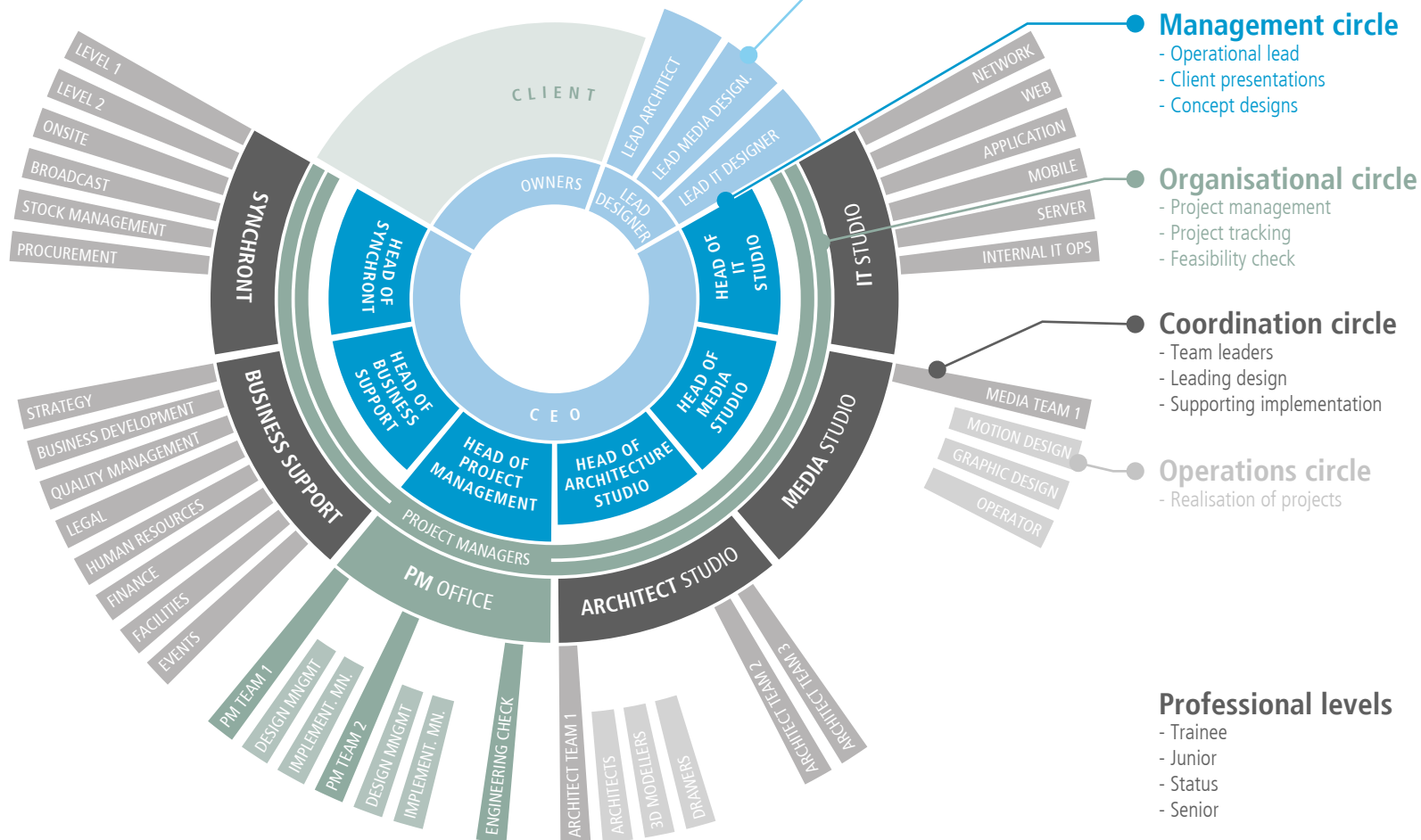
Pre-Publish Checks (PPC)

1. Client Brief Compliance: Project Manager
2. Design: Lead Designer
3. Feasibility: Lead Engineer

Support: Head of Business Support

Reporting Chain

All operations reporting to team leaders, all team leaders to heads of departments. Lead designers acting as consultants. Employer rights practiced by the CEO. Maintenance of project execution capabilities at the Head of PM (issuing leave permits, signing overtime)



Base principles

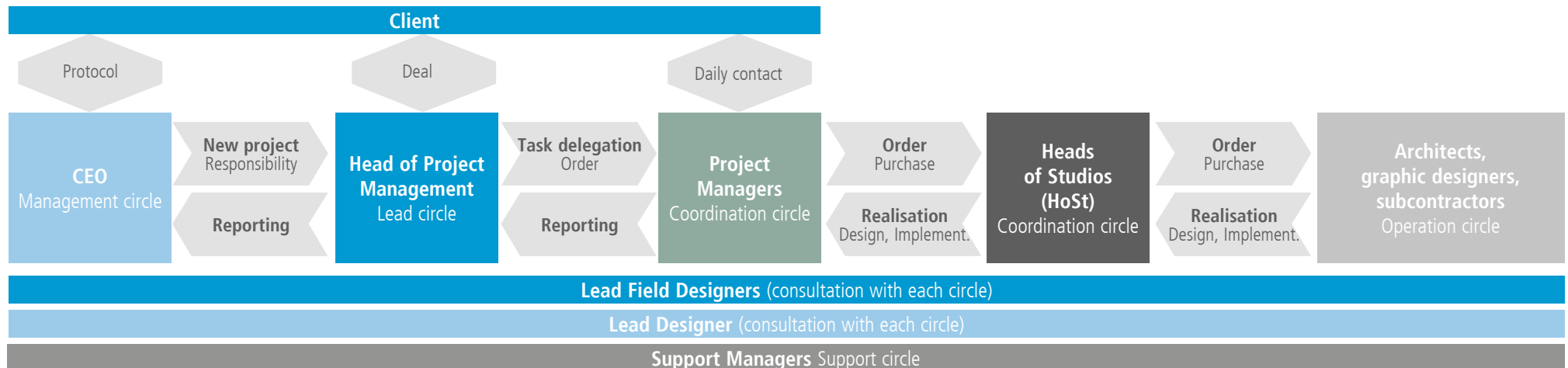
Sharing and delegating responsibilities

Our success is **based on kept promises**.

The CEO is held legally responsible for all the promises given to the Client.
The CEO delegates this responsibility to the Head of Project Manager.

The task of the Head of Project Management is to administer and track all the promises given, and to have the given project realised thru his Project Managers - in other words, to delegate the responsibility further.
The Project Managers buy the realisation and implementation of the project from the Implementation Manager, the IT manager, the Architectural HoSt and the Media Design HoSt. The Lead Designer and the Lead Field Designers act as consultants in all the phases. The Business Support Manager provides support thru the whole process.

The managers of the Coordination circle have the project realised by their offices.



Management Team

Status May 30, 2019

Name	Degree / Chambers	Lang. spoken	Main position	Rate card	All positions practiced				
					Strategic circle	Management	Organisation	Coordination	Operation
Taraczky, Dániel	architect MSc Hungarian Chamber of Architects, Nord-Rhein Westfalen AK, American Institute of Architects, Royal Institute of British Architects, Hungarian Society of Typographers	HU, ENG, HR, SRB	lead designer & ceo	D1	lead designer, ceo, owner		project manager	business support manager	architect, interior designer, graphic designer,
Borbély, Monica	trade manager, economist BA	HU, ENG, RO	head of business support	P1		head of business support		finance and HR manager	
Hauser, Judit	MA international diplomacy	HU, ENG	head of media studio	P1		head of media studio			
Szánthó, János	architect BA	HU, ENG, RO	head of DT project team (PM Team 1)	P1		head of DT project team (PM Team 1)			lead architect for DT stores
Nagy, Gábor István	IT professional	HU, ENG	head of IT studio	IT1		head of IT studio			server & virtualisation professional
Kosztá, Bernát	IT specialist	HU, ENG, E	head of SynChront	IT1		head of SynChront		SynChront service manager	
Városi, Katalin	industrial design MSc	HU, ENG, D, IT	head of project management (in training)	P1		head of project management	lead design manager		architect

Lead Designer Team

Status May 30, 2019

Name	Degree / Chambers	Lang. spoken	Main position	Rate card	All positions practiced				
					Strategic circle	Management	Organisation	Coordination	Operation
Taraczky, Dániel	architect MSc Hungarian Chamber of Architects, Nord-Rhein Wetfalen AK, American Institute of Architects, Royal Institute of British Architects, Hungarian Society of Typographers	HU, ENG, HR, SRB	lead designer & ceo	D1	lead designer, ceo, owner		project manager	business support manager	architect, interior designer, graphic designer,
Gacs, Réka	graphic designer MSc, Teacher at the Hungarian Academy of Applied Arts	HU, ENG	lead media designer	M1	lead media designer				graphic designer, prepress technician, e-media animator
Balics, József	architect MSc IT specialist	HU, ENG	lead IT designer	IT1	Lead IT designer				IT Technician

Project Management Office

Status May 30, 2019

Name	Degree / Chambers	Lang. spoken	Main position	Rate card	All positions practiced				
					Strategic circle	Management	Organisation	Coordination	Operation
Városi, Katalin	industrial design MSc	HU, ENG, D, IT	head of project management (in training)	P1		head of project management	lead design manager		architect
Szánthó, János	architect BA	HU, ENG, RO	head of DT project team (PM Team 1)	P1		head of DT project team (PM Team 1)			lead architect for DT stores
Csizmadia, Márton	marketin BSc	HU, ENG	DT implementation manager (PM Team 1)	P1			DT implementation manager (PM Team 1)		
Dekovics, Balázs	architect MSc	HU, ENG	lead engineer	A1			lead engineer		architect, implementation manager
Taraczky, Judit	pedagogy BA	HU, ENG	project manager	P1			project manager		

Business Support Office

Status May 30, 2019

Name	Degree / Chambers	Lang. spoken	Main position	Rate card	All positions practiced				
					Strategic circle	Management	Organisation	Coordination	Operation
Borbély, Monica	trade manager, economist BA	HU, ENG, RO	head of business support	P1		head of business support		finance and HR manager	
Szabadi, Magdolna	social welfare expert	HU, ENG,	CEO assistant	P1				CEO assistant	
Bruzsa, Katalin	economist BA	HU, ENG,	head accountant	P1				head accountant	
Nagy, Csilla	business support expert	HU, ENG, NOR	front desk & facility manager	P3				front desk & facility manager	
Papp, Zoltán	IT technician	HU, ENG	warehouse & facility manager	P3					warehouse & facility manager
Nagy, Rita	accounting technician	HU, ENG	accounting assistant	P3					accounting assistant
Lakatos, Tibor		HU	facility technician	P3					facility technician
Széll, László	graphic designer BA	HU, ENG, D	job scout	P2					job scout

ORGANISATIONAL STRUCTURE

Architect Studio - Team 1

Status May 30, 2019

Name	Degree / Chambers	Lang. spoken	Main position	Rate card	All positions practiced				
					Strategic circle	Management	Organisation	Coordination	Operation
Szánthó, János	architect BA	HU, ENG, RO	head of DT project team (PM Team 1)	P1		head of DT project team (PM Team 1)		architect team 1 leader	lead architect for DT stores
Krammer, Alíz	architect MSc Hungarian Chamber of Architects	HU, ENG, D	architect	A2					architect
Pap, Dávid	architect MSc	HU, ENG	architect	A2					architect
Orasteanu, Roxana-Rodica	architect MSc	HU, ENG, RO	architect	A2					architect
Bartha, Olivér	architect MSc	HU, ENG, IT	architect	A2					architect
Horváth, Ákos	architect MSc Hungarian Chamber of Architects	HU, ENG, D	architect	A2					architect
Kardos, Anita Gabriella	architect MSc	HU, ENG, D	architect	A2					architect
Dimitrovska, Joana	architect BSc landscape arch MSc	HU, ENG, MAK	architect	A3					architect

Architect Studio - Team 2

Status May 30, 2019

Name	Degree / Chambers	Lang. spoken	Main position	Rate card	All positions practiced				
					Strategic circle	Management	Organisation	Coordination	Operation
Flaskay-Tóth, Zsuzsanna	architect MSc	HU, ENG	team 2 leader	A1				architect team 2 leader	architect
Kovács, Bence	architect MA	HU, ENG,	architect	A2					architect
Sulyok, Andor	architect MSc Hungarian Chamber of Architects	HU, ENG	architecture implementation manager	A2			implementation manager		architect, implementation manager
Mangel-Hóbor, Eszter	architect MSc Hungarian Chamber of Architects	HU, ENG, D	architect	A2					architect
Sulyok-Magosi, Edina Anna	architect MSc	HU, ENG, IT	architect	A2					architect
Gőz, Dorottya	architect MSc Hungarian Chamber of Architects	HU, ENG, F	architect	A2					architect
Kovács, Barbara	architect MSc Hungarian Chamber of Architects	HU, ENG	architect	A2					architect
Sályi, Andrea	architect MSc Hungarian Chamber of Architects	HU, ENG, D	junior architect	A3					architect

ORGANISATIONAL STRUCTURE

Architect Studio - Team 3

Status May 30, 2019

Name	Degree / Chambers	Lang. spoken	Main position	Rate card	All positions practiced				
					Strategic circle	Management	Organisation	Coordination	Operation

Szabadi, Gergely	architect MSc	HU, ENG	tem 3 leader	A1				architect team 3 leader, render farm manager	architect
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Hajdú, Lili	architect MSc	HU, ENG	architect	A2					architect
Strbac Szalai, Anita	architect MSc	HU, ENG, D, SRB	architect	A2					architect
Kertész, Kata	architect MSc	HU, ENG	architect	A3					architect
Kovács, Kolos Márk	sculptor MA	HU, ENG,	architect	A3					architect
Jámbor, Róbert	architect MSc	HU, ENG, D	architect	A3					architect

Media Studio

Status May 30, 2019

Name	Degree / Chambers	Lang. spoken	Main position	Rate card	All positions practiced				
					Strategic circle	Management	Organisation	Coordination	Operation
Hauser, Judit	BSc international diplomacy	HU, ENG	head of media studio	P1		head of media studio			
Banicz, Balázs	graphic designer	HU, ENG	media designer	M2				proof center manager	graphic designer, prepress technician, e-media animator
Fazekas, Tamás	graphic designer	HU, ENG	media designer	M2					motion designer
Mits, Barbara	graphic designer	HU, ENG, D	media designer	M3					motion designer

IT Studio

Status May 30, 2019

Name	Degree / Chambers	Lang. spoken	Main position	Rate card	All positions practiced				
					Strategic circle	Management	Organisation	Coordination	Operation

Nagy, Gábor István	IT professional	HU, ENG	head of IT studio	IT1		head of IT studio			server & virtualisation prof.
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Kosztai, Fábán	IT system engineer BSc	HU, ENG	network & network security manager	IT1					network & network security manager
Walter, Ulrik	economics BSc	HU, ENG	web & database developer	IT1					web & database developer
Király, Dávid András	web developer expert	HU, ENG	web & database developer	IT2					web & database developer
Nagy, Olivér	web developer expert	HU, ENG	web & database developer	IT2					web & database developer
Grósz, Péter	IT student	HU, ENG, D	application developer	IT2					application developer
Ugrina, Gábor	IT system engineer BSc	HU, ENG	application developer	IT2					application developer
Kerekes Péter	IT system engineer BSc	HU, ENG	application developer	IT2					application developer
Sámson, Adrián	IT system engineer BSc	HU, ENG	C# & C++ developer	IT2					C# & C++ developer
Rátkay, András	economist MSc IT professional	HU, ENG	mobile app developer	IT2					mobile app developer

SynChront Office

Status May 30, 2019

Name	Degree / Chambers	Lang. spoken	Main position	Rate card	All positions practiced				
					Strategic circle	Management	Organisation	Coordination	Operation
Kosztá, Bernát	IT specialist	HU, ENG, E	head of SynChront	P1		head of SynChront		SynChront service manager	
Nagy-Huszein, Szilvia	philosophy MSc	HU, ENG, FR	service manager	IT2					service manager
Petlyánszki, Bence	mechanical eng. BSc	HU, ENG	service manager	IT2					service manager
Baranyi, Róbert	technology BA	HU, ENG	broadcast manager	IT2					broadcast manager internal IT techn.
Nagy, István	mathematics BSc	HU, ENG	junior broadcast manager	IT2					junior broadcast manager
Lakatos, Dániel	IT professional	HU, ENG	junior IT techn.	IT3					junior IT technician
Szabadi, Márton	IT expert		junior IT techn.	IT3					junior IT technician
Szánthó, Dániel	cartographer MSc	HU, D, RO	logistics & stock manager	P2				logistics & stock manager	
Csőke, Krisztián			on-site technician	IT3					on-ste technician
Lengyel, Zsolt			on-site technician	IT3					on-ste technician
Horváth, Bálint			on-site technician	IT3					on-ste technician
Dukrét, Attila			on-site technician	IT3					on-ste technician
Kusler, Gábor			on-site technician	IT3					on-ste technician
Papp, Péter			on-site technician	IT3					on-ste technician

SynChront - West Gate Site (WGS)

Status May 30, 2019

Name	Degree / Chambers	Lang. spoken	Main position	Rate card	All positions practiced				
					Strategic circle	Management	Organisation	Coordination	Operation
Papp, Róbert	mechanical engineering BA	HU, ENG, E	WGS manager, 3D printing engineer	P1					
Szánthó, Dániel	cartographer MSc	HU, D, RO	logistics & stock manager	P2				logistics & stock manager	
Papp, Zoltán	IT technician	HU, ENG	warehouse & facility manager	P3					warehouse & facility manager
László-Papp, Ilona Kludia		HU, ENG	logistics assistant	P3					logistics assistant

Head of Project Management 1/2

Orchestrating the operations

The Head of Project Management is the admiral of the office: following the given routes, but recognising the sudden dangers and instructing the ship captains to avoid them the admiral brings all our ships safely from the origin to the destination harbour. Having an eye constantly on the live map, the admiral has a precise picture on the position and status of the flottila.

The duties include

Job organisation

Organising all work done within the office - internal, administrative, external - into the projects: naming, numbering and administering on the intranet platform.

Releasing project numbers

Head of PM is the only person licenced in the office to release project and phase numbers.

The release of the numbers includes the primary administrative duties connected to it:

- registering the project within the intranet project tracking platform
- creation of the standardised folder structure on the Project management server
- registering the project in the client specific financial charts

Delegation of project managers

At the time of project and project phase creation a dedicated project manager should be nominated in agreement with the studio heads.

On the special request of the CEO, the Head of PM can be the dedicated PM for special, large scale projects.

Compiling of Offers

Supporting the Head of studios in compiling offers. Personal compilation of the most important offers on the special request of the CEO.

Alignment of all the offers with the Head of business support, Lead design manager and the Lead implementation manager.

Head of Project Management ^{2/2}

Orchestrating the operations

Project status tracking

Daily tracking of projects, phases and tasks on the intranet platform. Continuous update of the statuses on the same platform.

The Head of Project management is not the project manager for all the running projects, but by the way of constant monitoring of the statuses, it is his/her task to follow the realisation and raise the flag when experiencing delays and help resolving the issue that obstruct the normal flow.

Consultation and administration duties:

- daily consultation with the Heads of studios
- registration of offers, incoming POs and outgoing invoices on the intranet platform
- helping the Heads of offices and project managers in resolving the issues
- closing finished projects, phases and tasks

Project status meetings

Holding a project status meeting with all Heads of studios, Head of business support and project managers at least once weekly.

Upkeeping the project realisation capability of the office

Upkeeping the capability of the office to realise projects in terms of the availability of a minimal headcount at all times in all studios by the thoughtful actions in signing off paid-time-offs and ordering / signing off necessary overtimes.

Project Managers

The internal clients of our company

Each project is run by a dedicated Project Manager.*



The most important task of the Project Manager is to deliver the project in time, within the budget estimated and bearing the quality marks of art1st, guaranteed by the three stamps: Client Brief Compliance (B), Design (D), Feasibility (F).

Project Manager is primarily responsible for the Client communication - receiving his/her briefs, maintaining daily contact, publishing documents. The Project Manager gets the outside order and makes it an internal order: buys the realisation from the Design Studios and implementations, consults the Lead Designers and relies on Business Support.

The Project Managers report twice weekly on the progress and financial status of their projects to the Lead PM on the Status Meetings on Monday and Thursday. The Project Manager collects all the costs, hours, fees, subcontractor invoices, etc every week (on Accounting Monday) and classifies them into the project tracking system (Traffic Live).

General project priorities are set on Status Meetings by the Lead PM. HoSts, Business Support, Project Managers and Lead Designers / Lead Field Designers are consulted beforehand.

Anybody in the office - employee or contractual partner - can be appointed Project Manager by the Lead PM.

The Project Manager buys the project documentation (ie design) from the HoSts, the implementations from the Implementation Manager. Consults the Lead Designer and Lead Filed Designers in design related questions, the Business Support Manager in all project support issues and the Lead PM in case of crises - budget overflows, timing overflows, etc.

Bigger projects could have more Project Managers - but only one of them will be the PM in charge. (ie. Lead Designer can be a Project Manager in the conceptual development phase).

The Project Managers issue the Client Brief Compliance stamp.

* Please see further details in the Job Description of the Project Manager

Implementation Managers

Realising our projects

The Implementation Manager* is responsible for all implementation managements.

The main task of the Implementation Manager is to provide estimates, compile order lists and Bill-of-Quantities (BoQs), organise and execute the implementations in the given timeframe and within the given budget.

The Implementation Manager reports to the Lead PM twice weekly on the Status Meetings.

The Implementation Manager issues the Feasibility Stamp in cooperation with the Lead Engineer.

The Implementation Manager prepares all documents for the contracting of subcontractors, with the legal and financial support from the Business Support Manager.

All contracts are signed by the CEO.



* Please see further details in the
Job Description of the Implementation Manager

Lead Engineer

Setting the technical standards of all implementations

The Lead Engineers are the main consultants in all implementation related technical questions, setting the technical standards of all the implemented projects.

They have the right to issue 'F' (Feasibility) stamp. Working in close relation with the Lead Field Managers and the HoSts.

The Lead Engineers report to the CEO

* Please see further details in the
Job Description of the Lead Engineer



Head of Business Support

Oiling the wheels of the machinery

The Head of Business Support* and his/her organisation provides the background for the successful running of the office and its satellites.

The Head of Business Support provides services for the Project Managers, the Heads of Studios (HoSts), the Implementation Manager, the IT Manager, the Lead PM and the CEO.

The most important tasks of the Head of Business Support are:

- reporting on the financial status and the profitability of the office, cash flow
- timely issueing of invoices based on input from Lead PM and the collection of the money
- managing the contracts of the subcontractors and external specialists
- upkeeping of the 24/7 operational status of the complete infrastructure
- managing the HR, administering the Personal Record Sheets
- managing the monthly update of the web sites
- managing the book keeping
- providing the legal background for the operations
- managing the PR and marketing activites

The Head of Business Support reports to the CEO.

* Please see further details in the
Job Description of the Business Support Manager

Heads of Studios (HoSt)

The bosses of the design and implementation workshops

The Heads of Studios* (Head of Architect Studio, Head of Media Studio, Head of IT Studio) run the design studios, working for the Project Managers as their clients.

The main task of the Head of Studio (HoSt) is to deliver the project documentation in the timeframe estimated in the offer and according to the art1st quality standards sealed by the 3 stamps: Client Brief Compliance (B), Design (D), Feasibility (F).

Heads of Studios (HoSts) are responsible for the operations of their studios - managing worktimes, workloads, personell. They have to keep their studios ready for work at all office times.

In general, the Project Managers brief the Heads of Studios on the tasks, who will then decide to whom to give the task and then brief the designer / architect accordingly. To increase efficiency and speed, the two briefings can be joined, ie. the Project Manager is briefing the designer/architect selected by the HoSt directly, while the HoSt is also present.

The HoSt and the Project Managers are the primairliy consultants to the designers, before getting consultation or PPC from the Lead Field Designers or the Lead Designer.

The HoSts control the general quality of the designer's work, decide on acceptance or refusal, decide on the neccessity of repeated work during the Buffer Work Time. To make the judgement, the HoSts can always consult the LFDs and the LD.

The HoSts are responsibe for the briefing and acceptance of the work of the external specialists. The HoSts will recommend the selection of external specialists at the P-KOM / C-KOM meetings. The external specialists' contract will be done by the Business Support Manager, the contract signed by the CEO.

All studio employees (designers, architects, external experts) report to the HoSts. HoSts are appointed by the CEO. HoSts report to the Lead PM.

* Please see further details in the Job Description of the HoSt

Lead Designer and Lead Field Designers (architecture, media, IT) Setting Design Guidelines and Delivering Concepts

The Lead Designer* is the main representative of the office, setting all the design standards of the office.

The Lead Designer acts in general as a design consultant to all the Project Managers, HoSts, Individual Designers and Lead Field Designers.

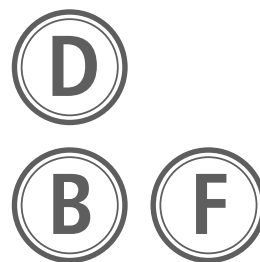
The Lead Field Designers are the Lead Architect, the Lead IT Designer and the Lead Media Designer.

In the conceptual design phase the Lead Designer and the Lead Field Designers lead their own team of designers and consultants - with the backup of the Project Managers, in cooperation with the HoSts and with the support of Business Support Manager.

The Lead Designer primarily issues the Design stamp, but he/she is also entitled to issue all the other stamps too.

The Lead Field Designers are issuing the Design stamp only.

The Lead Designer reports to the CEO, the Lead Field Designers to the Lead Designer.



* Please see further details in the
Job Description of the LD and LFDs

Designers and Architects

The creative and engineering power

The Designers* and Architects* are the creative and engineering power base of the office.

They produce the design concepts, presentations, draft designs, detailed designs, implementation and licencing documentations - in one word all the plans that the office publishes.

The projects are assigned to the Designers and Architects by their HoSts.

The brief is given by the HoSts or the Project Managers, issueing the Client Brief Compliance (B) stamp.

The design is supervised by the Lead Designer and the Lead Field Designers, issueing the Design (D) stamp.

The feasibility is supervised by the Implementation Manager or the Lead Designer issueing the Feasibility (F) stamp.

In the conceptual design phase, the Designers and Architects work under direct management by the Lead Designer or the Lead Field Designers.

* Please see further details in the
Job Description of the Designers and Architects

CEO

Networking and New Business

The CEO* runs the office and guards its profitability.

The CEO is to build up a network of potential clients, seek new businesses and care for the growth of the office.

The CEO is the employer of all the employees in the office.

The CEO reports to Owners.

* Please see further details in the Job Description of the CEO

The Project Phases & Naming Conventions

Overview

Overview of the Project Phases

Standardization supporting efficiency

Preparation

Initiation of the project

1 Technical Preparation

Setting up the technical background of the project:

- project lead and team
- shared servers and web
- kick-off meetings
- offers and contracts

Concept

Conceptual development of the projects

2a Concept Preparation

Background studies supporting the project:

- trends, research, strategy
- regulations, coding
- initial timelines, budgeting
- workshops, feasibility study

2b Design Concept

Creation of the basic design patterns of the project:

- sketches, draft visuals
- mood boards and models
- samplings
- conceptual design

3 Design

Design

Based on existing concept

Development of the design to support implementation:

- drafts, detailed designs
- licencing docs
- technical design
- technical descriptions

Project Support Processes

Thru all Design Phases

Tracking Costs

Tracking Progress

Tracking Quality

Cost and Progress Tracking

- Daily updates of the hours in TrafficLive
- Weekly summary of hours and costs in the Project Map
- Project Status Meetings twice weekly (financial and realisation)
- Monthly Accounting Meetings
- Monthly invoicing - if not regulated otherwise by the contract

Quality Tracking

- Daily consultations with the Lead Designers
- Pre Publish Check (PPC) of all materials leaving the office

Business Support:
HR, Trainings, Legal, Finance

Implementation

Realisation of the design in the physical reality

4 Pre Implement.

Preparation of implementation based on the detailed plans:

- order lists
- tender processes
- timelines, orders, contracts

5 Implement.

Managing the implementation process (different depths depending on contract):

- supervision, consultation
- own production
- takeover-handover process

6 Post Implement.

Evaluation of the realised project, collection of the learnings:

- Post Project Reviews
- Usage Evaluations
- Performance check

Documentation

Processing of the files for publications, internal and external PR

7 PR

Processing and organisation of the files after the closure of the project for internal and external PR: web, news articles, etc.

Multiplication

Mass production of the design based on the design concept and first sample (pilot)

Roll-out

Repetition of phases 3-7 in mass production, based on existing design concept.

Project Numbering & Naming

Differentiating contractual phases

Project Numbering Methodology

033

—

arp

15

01

002

-

001

Historic Prefix

Number

Used only for the pure architectural projects, for which the numbering started with 001 back in 2002.

It is kept for single, standalone buildings only.

Core Project Number

Static

Static value, depending on the company executing the project. arp stands for art1st. See next page for partner companies.

Year

Indicates the calendar year (when the project number was issued)

Month

Indicates the month (when the project number was issued)

Number

Indicates the order number of the project within the given month

Contract Phase Suffix

Phase

Linear numbering starting from 01. Indicates CONTRACTUAL phase, not design phase.

Special projects: continuous delivery projects

Continuous services: IT, SLA, CMS

Continuous delivery projects, like service agreements, IT support, Content Management Service, etc, which are contracted for a longer period and need monthly invoicing, get a 00 mark insted of the month indication, and get a reference to the invoicing month in the phase number,



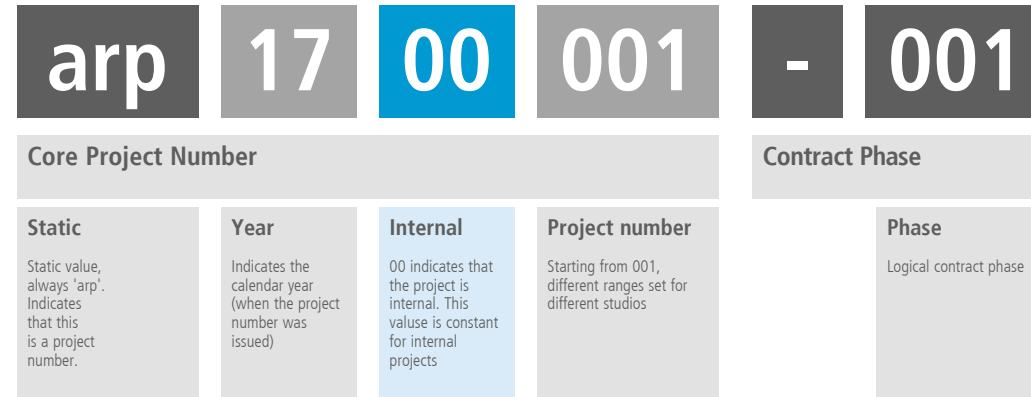
Example:

arp1620001 CMS-SLA service for T-Mobile Austria
arp1520001-001 Phase 001

Special projects: internal projects

Administration and internal developments

All projects that are internal are to be administered as all other projects, all costs and hours tracked as usual, except that the client is the company itself. All internal projects get their own project number as follows:



Project number ranges:

001 - 099	Management projects
100 - 199	Business Support projects
200 - 299	IT projects
300 - 399	Architecture projects
400 - 499	Media Studio projects

Example:

p1700002-001 Management project number 2 in 2017, phase 001

File Naming Convention

The preliminary information on the content

File Naming Convention

Warsaw_Arkadia_PL

_

AA

_

D

_

v04

_

13

01

02

.

pdf

Descriptive file name

Use a descriptive name that will also make the file recognisable for the Client, the subcontractors and all other participants of the project.

Field

Determines the engineering field:

- AA (Architecture)
- HV (HVAC)
- EL (Electrical)

Phase

Indicates the design phase:

Version

Indicates the version number within the design phase.

Major changes can be differentiated from minor changes reflected in the name:

Major change:

v01, v02

Minor changes:

v01p01, v02p02

The version number has to be increased after each and every publishing!

Publish Date

The date when the file was published to the Client.

Format:

YY MM DD

Several versions can have the same date, but not the other way around.

File Type

Standardized file type extensions defined by the software developers:

.pdf
.xls
.jpg
...

FILE INFORMATION

Each file has an IPTC file metadata information

(International Press Telecommunications Council)

accessible from the File menu.

This information has to be filled out with the company data, file author details and contact details.

Design phases and related codes:

1. Technical Preparation

MM Meeting Minutes
PE Preliminary Estimate

2. Concept

CD Conceptual Design
RS Research

3. Design

D Draft Design
DET Detailed Design
LIC Licencing Design
IMP Implementation Design

4. Pre-implementation

IE Implementation Estimate
TND Tendering

5. Implementation

MM Meeting Minutes

6. Post implementation

PPR Post Project Review

Folder Naming Conventions

Depending on folder type

Base folders	Organisational folders	Design version folders	Complementary folders
3000_Design	01_Business_Cards	131108_Draft_v08	xxx_sources
4000_Pre	02_Letterhead	131112_Draft_v09	xxx_internal_versions
5000_Implement	03_Presentation_Templates	131124_Draft_v10	xxx_backups
XXXX_...	XX_...	yymmdd_...	xxx_...

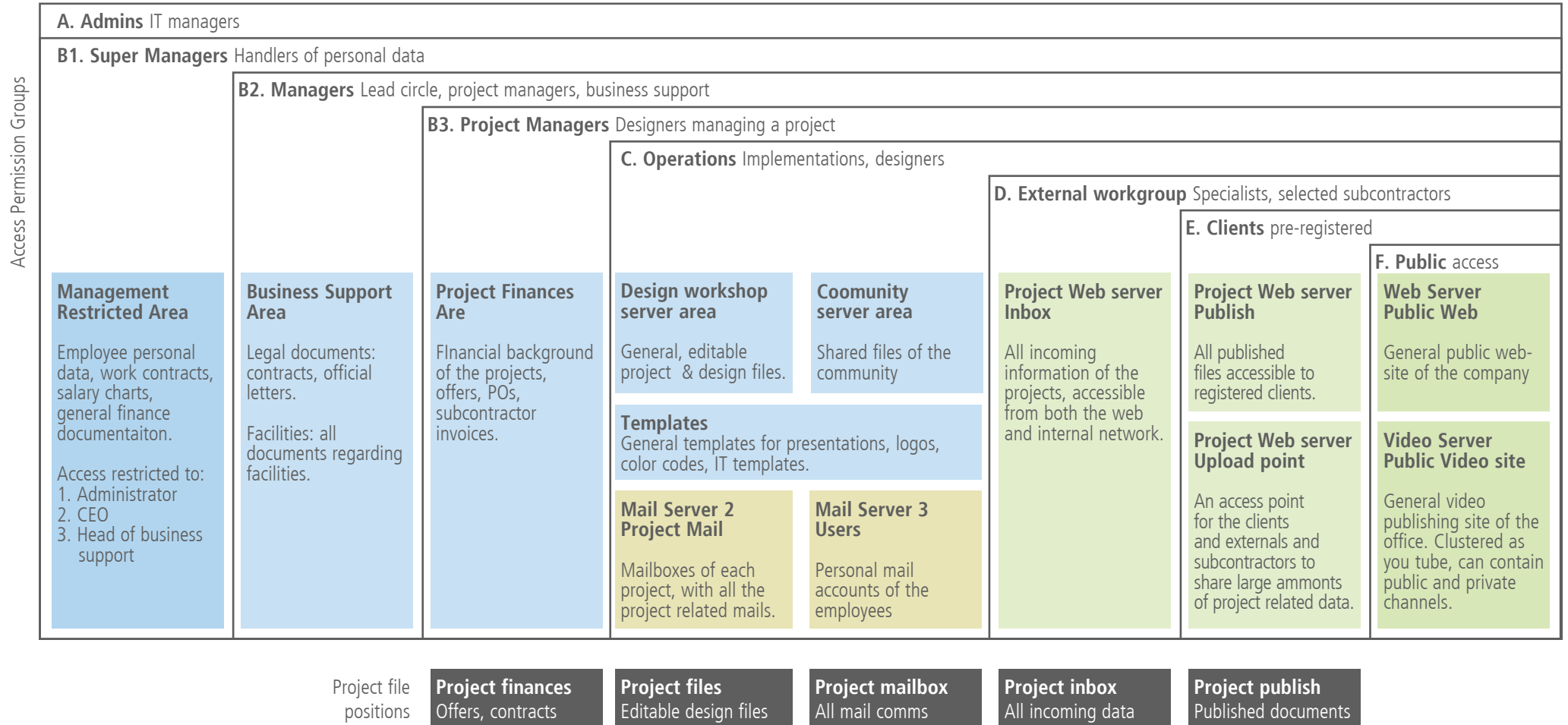
Fixed naming	Numbered naming	Dated naming	xxx naming
<p>The base folder structure of each project is setup by the Head of Project Management using template structures determined by the type of work (Building design, retail design, multimedia project, graphic design project)</p> <p>The base folder structure is always identical to the standard Project Phases (1 to 7)</p>	<p>The organisational folders are created by the Project Manager of the project and serve the organisation of different design topics within a single project.</p> <p>These folders are usually created within the 3000_Design folder. Below and above the organisational folders other base folders are still existing.</p>	<p>Design version files are always stored within their folders. These folder names refer also to their content, the name consists of:</p> <ul style="list-style-type: none"> - the date: YYMMDD - the design phase: Draft, Detailed, ... - the version: v09, v4p05 	<p>Folders that are temporary or store data which contain unclassified data or complementary data to the main files.</p> <p>These can be:</p> <ul style="list-style-type: none"> - unpublished versions of the files - safety backups of larger files - linked files of InDesign files

Information Management

Overview

Server areas and permissions

Organisation of internal and external platforms



Special servers

Technical development

Additional server are operating for the support of the technical services we provide, we various, limited access.

Web

Web development
server

C_Projects

Restricted access,
confidential projects

Archive

Non-active archived
projects

BackUp

Security backups

RenderF

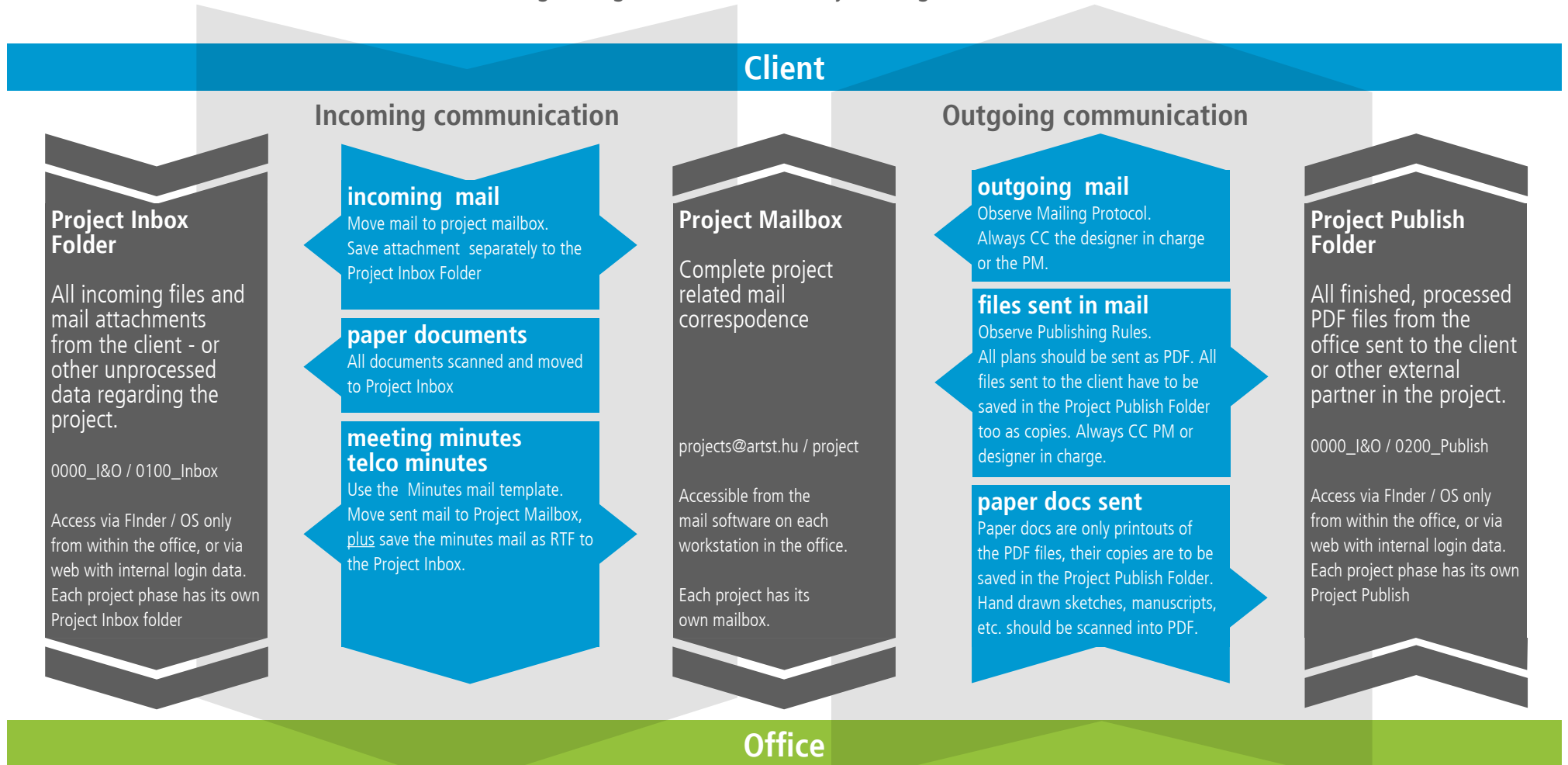
Render Farm server

eContents

Content broadcasting
server

File and Information exchange with the Client

Organizing information for easy sharing



Mailing Protocol

Clear, concise, formal - and friendly

All communication with the Client has to be diverted toward the Project Managers.

Clients tend to establish direct contact with the designers, with the people 'who are actually working on the project' Such actions should not be rejected directly, but rather in a 'silent' and pro-active way, always CCing the Project Manager in the replies, having the Project Manager priority in publishing the ready files.

The mails should be as clear and concise as possible. At the same time, use formal language and formal mail structure: Greeting / Intro / Subject / Greeting / Signature

By default, addressees answer the mail. Person in CC may answer the mail only having the consent of the addressee. Even in these cases, the original addressee has to be CCd in the answer, and the answering letter should be begin with the reasoning for the change of sender.

The circle of the addressees have to be set with great care. Not too many people should be addressed, but also not too few. Take care, that the main project owner on the client side is always included in the mails, even if the communication has descended to a lower level.

An office employee working on the project (Project Manager, Project Architect) should always be CCd when sending out mail to the Client. This way the CCd person will have the outgoing message in her/his Inbox and can classify / move the mail to the Project Mailbox - no need to browse for the mails in the Sent mailbox.

By CCing the information is shared, not the responsibility.

Always use your full mail signature at the end of your mail. See Mail Signature Template in the templates section. All incoming mail has to be moved to the appropriate Project Mailbox. Mail attachments have to be saved separately to the Project Inbox Folder. Important mails, like Initial Briefs, Meeting Agendas, etc - which are written into the body mail and not as separate attached files should be saved as RTF files to the Project Inbox Folder. Observe file and folder naming standards from the corresponding section of this book.

Meeting Minutes Protocol

Clear, concise, formal - and friendly

Meeting Minutes / Telco Notes

All external meetings with the Client or with subcontractors, external specialists, important internal meetings have to be recorded in Meeting Minutes which is distributed to all participants in an e-mail.

Effort has to be made, that we (as Art1st) get the right to write the minutes, not the other parties in the meeting.

The templates are to be found in the Projects@art1st.hu account, in the Art1st_Mail_Templates mailbox

Include discussed, commented PDFs with the mail

The mail has to be CCd to the Project Manager / Lead PM / LD / LFD / designer in charge (depending on involvement in the project).

The mail is saved as RTF in the project inbox, together with the attachments.

Phone Call Notes

Same template applies as with the Meeting Minutes

The Phone Call Note serves the recording and sharing of the information within the office. All project participants to be addressed.

Call note to be saved as RTF in the project inbox, together with the attachments (ie. commented PDF)

File Server Structure 1/2

General Description

Art1st_NAS_01	FS_A	00_Template	000_Art1st_logos 001_Management_File_Templates 002_Folder_Structure 003_Portfolios_and_Introduction_Letters 004_IT_Templates 005_Presentation_and_Print_Templates 006_Giveaways_and_PR_Prints 007_User_Manuals 008_Web 009_Architect_Templates 100_Client_Templates	Standard company logos, award logos, etc - used in all company documents and templates Letter and offer templates, business cards Standard folder structures - to be copied to the workshop server for new projects General portfolio documents for new client presentations General hardware and software config files, templates Templates for client presentations Company giveaways - calendars, envelopes, etc. User manuals for software and equipment Company web site preparation documents Architectural drawing sheet templates Templates of client companies	Access to all employees
		01_Community	110_Community_share_drive 120_Community_events 190_Scan	General shared files of the office community Shared documents - photos, videos, music - of the community events Scan folder of architect and media offices	Access to all employees
		02_DWShop	Folders by clients	General workshop platform: all design files of the project realisation	Access to all employees
		03_Arch	310_Projects 320_Pre-Projects 330_Technical_Resources 340_Cost_Estimate_Standards 350_Standards 360_Regulations 370_Templates	Project files of the architectural projects organised by project number Project preparation files of the Lead Designer - without project number yet Collection of technical resources - product catalogues, descriptions, details Standard chart templates for cost estimate compilation DIN and other standard description documents Collection of local regulations, building codes, etc. Architectural templates	Access to all employees
		04_MWShop	Folders by clients	Media Workshop area - moved to FS_B (faster drive)	Access to all employees
		05_BizDev	510_Strategy 520_New_Business 530_Quality_Mngmt 540_Social_Responsibility	General strategy presentations organised by year of publication Introduction documents to new clients organised by date All quality management documents: white book, org charts, ISO procedures All documents on activities connected to social responsibility of the company	Access to all employees

File Server Structure 2/2

General Description

Art1st_NAS_01	FS_A	06_Facilities	610_HQ_Facilities 620_IT_Internal 630_Insurances 640_All_contacts 690_Scan	All documents regarding the operation of the HQ building and subsidiaries Internal IT maintenance documents All insurance policy documents Contact registries Scan folder of Facility Management	Access restricted to Project Management
		07_C_Projects	Confidential projects	Confidential projects	Access restricted to Management / Bus. Supp.
		08_Legal	810_Contracts 820_Trademark_& Pat_Reg 830_Signature_Samples 840_Company_registry_docs 850_Legal_Processes 860_Authorizations 870_Letters 880_Project_Finance_Summaries 890_Other	All active and archived contracts All registered trademark documentation Management signature samples Company registry documentaiton, registry court documents Actual and archived legal processes Management authorizations Non project related official letters Client specific and project type specific financial summaries All other legal related documents	Access restricted to Project Management
		09_Mngmt	910_HR 920_Finance 930_C_Project_Mngmt 990_Scan	Human Resources area: work contracts and related documents All finance documents: invoicing, financial planning, etc. Management of the confidential projects Scan folder of the Business support	Access restricted to Management / Bus. Supp.
		10_P_Mngmt	1010_Art1st_Projects 1020_Installations 1090_Scan	Financial documents of the projects: offers, internal calculations, subcontractor invoices General installation schedule planning documentaiton Scan folder of the Project Management office	Access restricted to Project Management
		11_Archive	Folders by clients	Archived projects - moved to FS_B (faster drive)	Access to all employess

Workshop (DWSHop) Server Structure - Projects

General Organisational Principle

Project Phases		Main folders	Short names		Subfolders (typical examples)
Preparation	1 Technical Preparation	0000_Inbox_& Publish	0000_I&P	All incoming files received from clients or other parties organised chronologically. All PPP stamped documents published to the client organised chronologically.	0100_Inbox 0200_Publish
		1000_Internal_Project_Support_Documents	1000_Support	All documents related to the contract of the client and art1st (contracts, offers, calculations). All templates, software support files necessary for the internal realisation.	1100_Agreements 1200_Software
Concept	2 Concept Preparation	2000_Project_and_Design_Preparation	2000_Concepts	Conceptual development of the project, all designs and preparations <u>not connected to a specific site</u> . Research, workshops, site surveys, historical data, etc.	2100_Concept_Presi 2xxx_Workshops 2xxx_Graphic_Concepts 2xxx_Gen_Timelines 2xxx_Gen_Estimates 2xxx_Multimedia_Concept 2xxx_Fixture_Concepts
Design	3 Design	3000_Design	3000_Design	All design files for all design phases and design areas related to the project.	3100_Drafts 3200_Licencing 3300_Detailed
Implementation	4 Pre-Implementation	4000_Pre-Implementation	4000_Pre	All files supporting the preparation of the implementation. Tendering processes, timeplans, cost evaluations, order lists. Tender documentation. Meetings with the subcontractors, implementation workshops, telco minutes, etc.	4xxx_Meetings 4xxx_Tender_Docs 4xxx_Tender_Action 4xxx_Orders_POs 4xxx_Timelines
	5 Implementation	5000_Implementation	5000_Implement	Support of the implementation process, all files from on site supervision, invoices of the subcontractors, site notes, construction photos, etc.	5xxx_Photos 5xxx_Handover_Docs 5xxx_Delivery_notes
	6 Post-Impl.	6000_Post-Implementation	6000_Post	Evaluations of the implementation, guarantee papers, etc.	6xxx_PPR 6xxx_Guarantee_docs
PR	7 PR	7000_PR	7000_PR	Collection of print and web articles on the project for internal and external publishing. Professional photos, events, etc.	7xxx_Prof_Photos 7xxx_Articles

Workshop Server Structure - Store + MM Projects

General Organisational Principle & Project Type Differentiation

Top level	Sample_client				
Project level	p1901001_Sample_Store_Project				
Project phase level	001_General_Concept		002_Kaeetnerstrasse_Pilot		003_Opening_MM_Campaign
Project folders Contents depending on project type	0000_I&P	0100_Inbox 0200_Publish	0000_I&P	0100_Inbox 0200_Publish	0000_I&P 0100_Inbox 0200_Publish
	1000_Support	1100_Agreements 1200_Software	1000_Support	1100_Agreements 1200_Software	1000_Support 1100_Agreements 1200_Software
	2000_Concepts	2100_Concept_Presi 2xxx_Workshops 2xxx_Graphic_Concepts 2xxx_Gen_Timelines 2xxx_Gen_Estimates	no folder		2000_Concepts 2100_Concept_Presi 2200_Materials 2300_Brief 2400_Schedule
	3000_Design	01_Sample_Store	3000_Design	3100_Drafts 3200_Licencing 3300_Detailed	3000_Multimedia 01_M-Wall 02_Window_Digit 03_LED-Wall_3 011_AFX 012_Previews
	no folder		4000_Pre	4xxx_Orders 4xxx_Timelines 4xxx_POs 4xxx_Tender_Docs	4000_Broadcast 4100_Broadcast_matrix
	no folder		5000_Implement	5xxx_Photos 5xxx_Handover_Docs	5000_Project_Files 140522_Kaertnerstrasse_PF ...
	no folder		6000_Post	6xxx_PPR 6xxx_Gurantee	no folder
	no folder		7000_PR	7xxx_Prof_Photos 7xxx_Articles	no folder

Workshop Server Structure - Architecture projects

General Organisational Principle & Project Type Differentiation

Top level	Sample_client		
Project level	033_p1901002_Sample_Family_House		
Project phase level	001_Competition_Phase	002_Complete_House_Design	003_Construction_Supervision
Project folders Contents depending on project type	0000_I&P 0100_Inbox 0200_Publish	0000_I&P 0100_Inbox 0200_Publish	0000_I&P 0100_Inbox 0200_Publish
	1000_Support 1100_Agreements 1200_Software	1000_Support 1100_Agreements 1200_Software	1000_Support 1100_Agreements 1200_Software
	2000_Concepts 2100_Concept_Presi 2xxx_Gen_Timelines 2xxx_Gen_Estimates 2xxx_Research	no folder	no folder
	no folder	3000_Design 3100_Drafts 3200_Licencing 3300_Detailed	no folder
	no folder	no folder	4000_Pre 4xxx_Meetings 4xxx_Tender_Docs 4xxx_Tender_Action 4xxx_Orders
	no folder	no folder	5000_Implement 5xxx_Photos 5xxx_Handover_Docs 5xxx_Delivery_notes
	no folder	no folder	6000_Post 6xxx_PPR 6xxx_Guarantee
	no folder	no folder	7000_PR 7xxx_Prof_Photos 7xxx_Articles

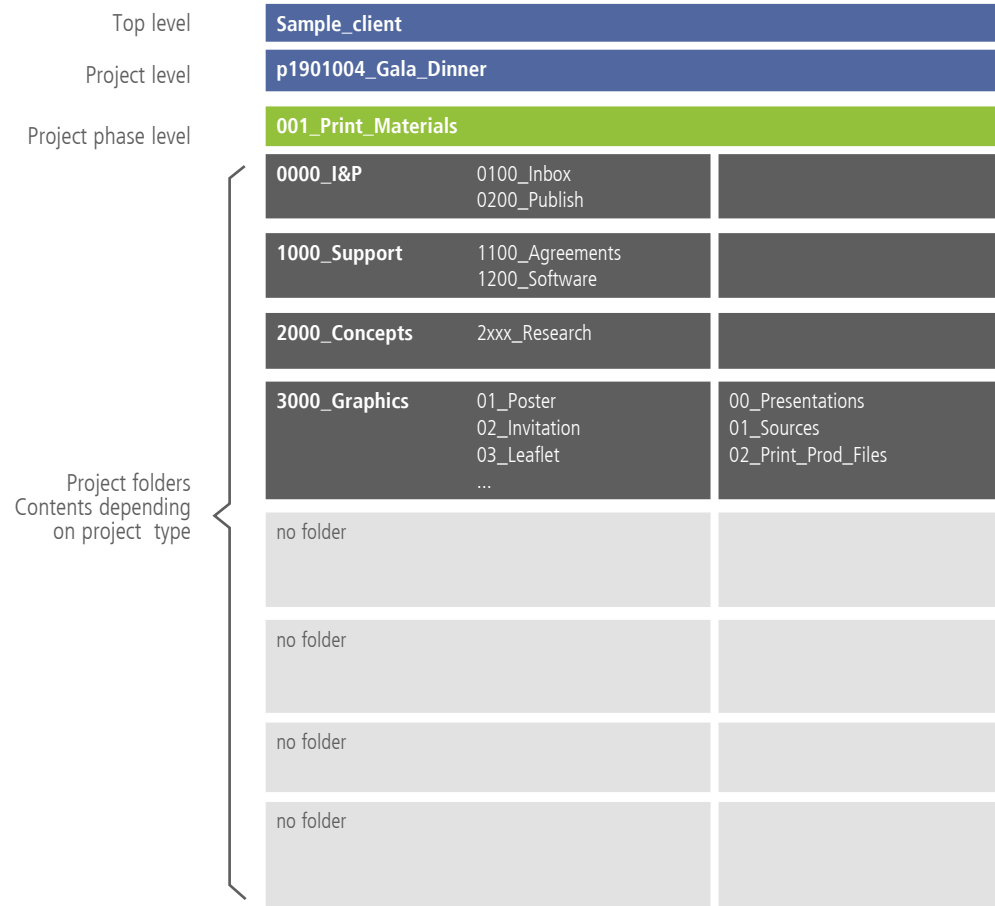
Workshop Server Structure - MM Only Projects

General Organisational Principle & Project Type Differentiation

Top level	Sample_client					
Project level	p1901003_NL_Content_Q1_2015					
Project phase level	001_iPhone_6_Content			002_Big6_Content		
Project folders Contents depending on project type	0000_I&P	0100_Inbox 0200_Publish		0000_I&P	0100_Inbox 0200_Publish	
	1000_Support	1100_Agreements 1200_Software		1000_Support	1100_Agreements 1200_Software	
	2000_Concepts	2100_Concept_Presi 2200_Materials 2300_Brief 2400_Schedule		2000_Concepts	2100_Concept_Presi 2200_Materials 2300_Brief 2400_Schedule	
	3000_Multimedia	01_M-Wall 02_W_Digit 03_LED-Wall_3 ...	011_AFX 012_Previews	3000_Multimedia	01_M-Wall 02_W_Digit 03_LED-Wall_3 ...	011_Nokia 012_Samsung_S5 013_Blackberry 0111_AFX 0112_Previews
	4000_Broadcast	4100_Broadcast_matrix	140412_M-Wall_iPhone6 140413_M-Wall_iPhone6	4000_Broadcast	4100_Broadcast_matrix	140412_M-Wall_Big6 140413_M-Wall_Big6 140413_LEDW3_Big6
	5000_Project_Files	140522_Kalverstraat_PF 140522_Beursplein_PF ...		5000_Project_Files	140522_Kalverstraat_PF 140522_Beursplein_PF ...	
	no folder			no folder		
	no folder			no folder		

Workshop Server Structure - Graphics Projects

General Organisational Principle & Project Type Differentiation



Project Management file locations

General Description

FS_A server folder	Subfolder	Project name	Project phase	Subfolder	Description
10_P_Mngmt	1010_Art1st_Projects	arp1904008_Berlin_HSR	001_Concept_Design	01_ Internal_Calculations	Internal financial preparation files YYMMDD_FromWho_Content
				02_ Client_docs	All project accounting related documents: - quotes, contracts, POs, letters, etc - sent to or received from the client. All files organized into folders: YYMMDD_FromWho_Content
				03_ Subcontractor_docs	All project accounting related documents: - quotes, contracts, POs, letters, etc - sent to or received from the subcontractors. All files organized into folders: YYMMDD_FromWho_Content
			002_On_site_sampling		
			003_Phase ...		
			004_New_Concept_Design		
		arp1904009_...			
		arp1904010_...			

Knowledge Sharing

Meeting, consultation and training schedules

General daily and weekly meeting schedule

Fixed meeting slots provide both undisturbed working hours and knowledge sharing

Status Meeting - Monday	
Presentation and discussion on the of all the running projects. General presentation and briefing of the Lead Designer and CEO.	
Host:	Head of PM
Attendees:	Management and Project Managers
Status Meeting - Thursday	
Update on the project statuses, discussion on the remaining work for the week.	
Host:	Head of PM
Attendees:	Management and Project Managers
Lead Designer consultations / PPC Check	
Multiple daily consultation with the Lead Designer and the Lead Field Designers, open to all staff.	
Host:	LD or LFDs
Attendees:	Depending on project
P-KOM (Project Kick Off Meeting)	
Kick-off meeting for a new project. Assigning a Project Manager, compiling the Initial Brief, defining a draft internal timeline.	
Host:	Lead PM
Attendees:	HoSts, Business Support, PMs, Implementation
C-KOM (Creative Kick Off Meeting)	
Defining the Creative Brief, project scope, determining internal and external resources,	
Host:	Appointed Project Manager
Attendees:	Lead Designer and Lead Field Designers HoSts, Business Support Managers, Impl.
Weekly Financial report alignment	
Aligning the weekly finances, weekly balance.	
Host:	CEO
Attendees:	Finance and HR Manager

Time slot / Day	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
00:00 - 06:00	Nightwork / NW	NW	NW	NW	NW	WENW	WENW
06:00 - 08:30	Payed Overtime POT	POT	POT	POT	POT	WEPOT	WEPOT
08:30 - 10:00	General work slot	General work slot	General work slot	General work slot	General work slot	WEPOT	WEPOT
10:00 - 11:00	Lead Designer consultation / PPC (P-KOM / C-KOM)	Lead Designer consultation / PPC (P-KOM / C-KOM)	Lead Designer consultation / PPC (P-KOM / C-KOM)	Lead Designer consultation / PPC (P-KOM / C-KOM)	Lead Designer consultation / PPC (P-KOM / C-KOM)	WEPOT	WEPOT
11:00 - 12:30	General work slot	General work slot	General work slot	Weekly banking	General work slot	WEPOT	WEPOT
12:30 - 13:00	Lunch break	Lunch break	Lunch break	Lunch break	Lunch break	WEPOT	WEPOT
13:00 - 14:00	Status Meeting All Mngmt & PMs Demo room	Lead Designer consultation / PPC	Lead Designer consultation / PPC	Status Meeting All Mngmt & PMs Demo room	Lead Designer consultation / PPC	WEPOT	WEPOT
14:00 - 16:00	General work slot	General work slot	General work slot	General work slot	General work slot	WEPOT	WEPOT
16:00 - 17:00	Lead Designer consultation / PPC	Lead Designer consultation / PPC	Weekly financial report alignment	Lead Designer consultation / PPC	Lead Designer consultation / PPC	WEPOT	WEPOT
17:00 - 22:00	Payed Overtime POT	POT	POT	POT	POT	WEPOT	WEPOT
22:00 - 00:00	Nightwork / NW	NW	NW	NW	NW	WENW	WENW

Color coding	All circles	Lead Designers	Business Support
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General monthly meeting schedule

A structured month

Cost Submission Day	
Collecting all the frame contract partner invoices for the past month, classification.	
Host:	Financial and HR Manager
Attendees:	Head of PM
Compilation of the monthly financial report	
Collecting all the financial information for the past month and compiling a report for the CEO	
Host:	Financial and HR Manager
Attendees:	CEO
Monthly Accounting Meeting - MAMEE	
Aligning on the balance of all running projects, decision on the invoicing or other actions.	
Host:	Head of PM
Attendees:	CEO, Financial and HR manager, Project Managers
Pay day one-on-one	
Monthly personal assesment evaluation, on-on-one discussion on all business related issues.	
Host:	CEO
Attendees:	All staff / one by one
Pay-day beer	
Voluntary late afternoon meeting off-site.	
Host:	CEO
Attendees:	All staff - voluntary
PR Thursday	
Proposals on the monthly PR activites and web update topics	
Host:	Business Support Manager
Attendees:	CEO, Lead Designers, HoSts

Week / Day	Monday	Tuesday	Wednesday	Thursday	Friday
First	Cost Submission day 09:00 - 12:30 All externals, frame contract partners, employees submitting their monthly bills and expense sheets.	Monthly Accounting Meeting - MAMEE 11:00 - 12:00 Overview of all project accounting, billing statuses.		Pay Day Pay Day One-on-one 13:00 - 16:00 One-on-one with the CEO. Design Forum 16:00 - 17:00 Monthly briefing by the LD Pay Day beer Optional: 17:30 - 19:00 Monthly Business Evaluation - MOBE 15:00 - 16:00 Overview of the business with the CEO.	
Second	Compilation of the Monthly financial report Monthly balance sheets, outstanding bills.	Quality Management Review 11:00 - 12:00 Evaluation of processes.		PR Thursday 15:00 - 16:00 Collection of entries for the web update.	
Last				Web update day 15:00 - 16:00 Check of the web update, publishing same day.	Monthly stationery ordering Ordering of stationery, supplies, etc.
Color code	All circles	Lead Designers	Business Support		

Yearly meeting & training schedule

Fixed dates

In General

All official working days in Hungary are working days in the Budapest office.

First week of January

Internal Quality Management Workshop Week

Three day workshop with following topic:

- CEO presentation on the strategy for the year
- Presentation on the main quality improvement task for the give year
- discussion on the topics
- workshop on selected quality improvement topics
- workshop evaluation, scheduling of tasks

January 15

Announcement of:

- the yearly workdays schedule
- ammount of PTO days

November 15

Announcement of the Christmas Party date

December 15

Announcement of

- the Holiday Season work schedule
- yearly bonuses
- benefits

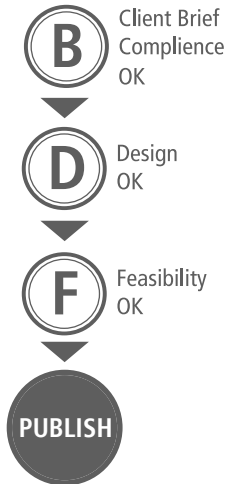
Quality Checks

Taking personal responsibility

Pre-Publish Check and Publishing Protocol

Project Publish Folder is our chronological diary of delivered files.

The Pre-Publish Check is our prime quality control procedure. It ensures that the documents published are created with care, responsibility and knowledge. The stamps guarantee:



Client Brief Compliance - stamp issued by the Project Manager.

It proves, that the design has all the information received from the Client incorporated , it complies with the initial briefing and the requests, asks received on the way.

Design - stamp issued by the Lead Designer.

It proves, that the design complies with the guiding principles of our office: art first. It bears the attributes of goodness, thruth and beauty. And of course, it satisfies the given functions and ergonomic norms.

Feasibility - stamp issued by the Implementation Manager.

It proves, that the design is feasible within the given timeframe, budget and technical framework. It also proves that the design documentation is compliant to the requirements of the implemantion.

As a general rule, the Project Manager is publishing the files.

No publishing without the 3 stamps of the Pre Publishing Check (PPC): Client Brief Compliance, Design, Feasibility.

Stamps are to be given in a fixed order: B stamp first, D stamp second, F stamp third.

When Publishing, the File Information (xmp file information) should be checked.

In Acrobat: File / Properties. The form should be filled out in all cases - responsibility of the PM.

The published files are by default PDF files, optimized to 200 dpi, RGB color Space (Adobe RGB 1998), locked for editing. If not otherwise requested by the Client or Implementation.

The Project Publish Folder is our chronological diary of delivered files. It is accessible to the Client via the Project Web Page. In case of disputes, the list and content of Published Files are an important source for argumentation. Some files are too large to be sent via e-mail. Those files should be copied to the Project Publish Folder and a mail sent to Client with a link to that file.

Oversight of implementations

Following the realisation of our designs

We, as a complete team have to acknowledge, that design is just the first - important, but not essential - step toward the realisation - creation of a product.

The designer is judged by the qualities of the finished product - not by the quality of the drawings.

It means, that it is in our best interest to invest as much energy as possible into the supervision of the implementations - because independent from the legal background, it is our de facto responsibility.

Project Managers

Highlight the importance of implementation supervision to the Client.

Ensure, that aspects of implementation are taken into consideration during the whole project: time and budget allocated for site visits, material checks, product pilots, regular on site implementation checks.

Guarantee, that a Post Project Review is compiled for each and every project

Designers

Design always with the final product in clear site.

Contemplate on the implementation process, think about each phase. Experience the materials and technologies, put yourself in the position of construction workers or printers who are going to realise your design. Prepare the documentation in a way that it is concise and clear.

Make sure, that you visit the site regularly and pay attention to all details.

Implementation Managers

The design and implementation processes are long and complicated - but both are quickly forgotten and only the final product remains with its built-in qualities - stripped of all the other circumstances, stories, deals, overnights, etc.

Check the plans and the implementation processes thinking 1-2-5-10 years ahead: when only the result will be there to testify.

IT Quality checks

Sharpening our tools

All the design work we do is done in an electronic format.
Even hand drawings are scanned and stored as files.
Printouts are made from files, which will serve as a reference for production, implementation.

It is essential, that all the IT equipment is calibrated and the calibration kept up-to-date.

The files are one of our primary assets, therefore the backup schedule is important in preserving our values.

Responsibilities:

IT managers

For the planned purchases, select only the IT equipment that can be calibrated.

Perform regular backups:

- continuous backup via RAID systems on all file servers
- weekly on site backup to independent, off-line media of all file servers
- monthly off-site backup of all file servers

Proof Center Manager

Monitor daily the color-prooveness of the equipment, color charts, measuring equipment.

Facility Manager

Ensure that the regular maintenance and calibration work is performed by the contracted partners.

Project Support Processes

Tracking Costs, Progress and Quality

Project Support Processes: Overview

Tracking Costs, Progress and Quality

Internal Support Processes

Keeping track

Meeting Schedules

Daily PPC and LD consult.

Pre-Publish Checks with all interested parties, consultations with Lead Designers, Implementation

Status Meetings

Checking and tracking the account status and the status of the realisation twice per week. Checking against the Initial Quote and Draft Timeline

Monthly Accounting Meeting: MAMEE

Closing the month financially every first Tuesday in the month. Forwarding to invoicing.

Monthly Quality Review

Quick review of all running projects from quality perspective.

Costs

Tracking Account Status, Controlling

Daily

Recording hours and incoming invoices

All hours are recorded daily on intranet platform, all incoming invoices in CIPO.

Owner:
All

Weekly

Administration of hours and overtime

Closing of all hours and overtimes on Friday evening

Owner:
Head of PM, Head of

Monthly

Preparation for invoicing and salaries

All subcontractor invoices to be submitted by the first Monday in the month.

Owner:
FHRM, PM & Lead PM

Invoicing

Invoices issued monthly for all projects

Invoices issued based on the closed accounting for the given month in Traffic Live.

Owner:
FHRM

Progress

Tracking Realisation Status

Twice per week

Status Meetings Monday and Thursday

Tracking and recording progress in the Project Map. Comparing to approved quotes and timelines. The weekly Monday Status Meeting is an all-staff meeting - beside of project tracking, it is also a weekly briefing by the Lead Designer.

Owner: PM & Lead PM

Monthly

Monthly Accounting Meeting: MAMEE

Closing the monthly chapters for all projects. BALANCE IS DRAWN FOR EACH AND EVERY PROJECT.

Owner: FHRM, PM & Lead PM

Quality

Tracking Quality of work

Daily consultations

Daily consultations / review with LD / LFD Pre Publish Checks with all Project Staff

Owner: LD, Implementation, PM

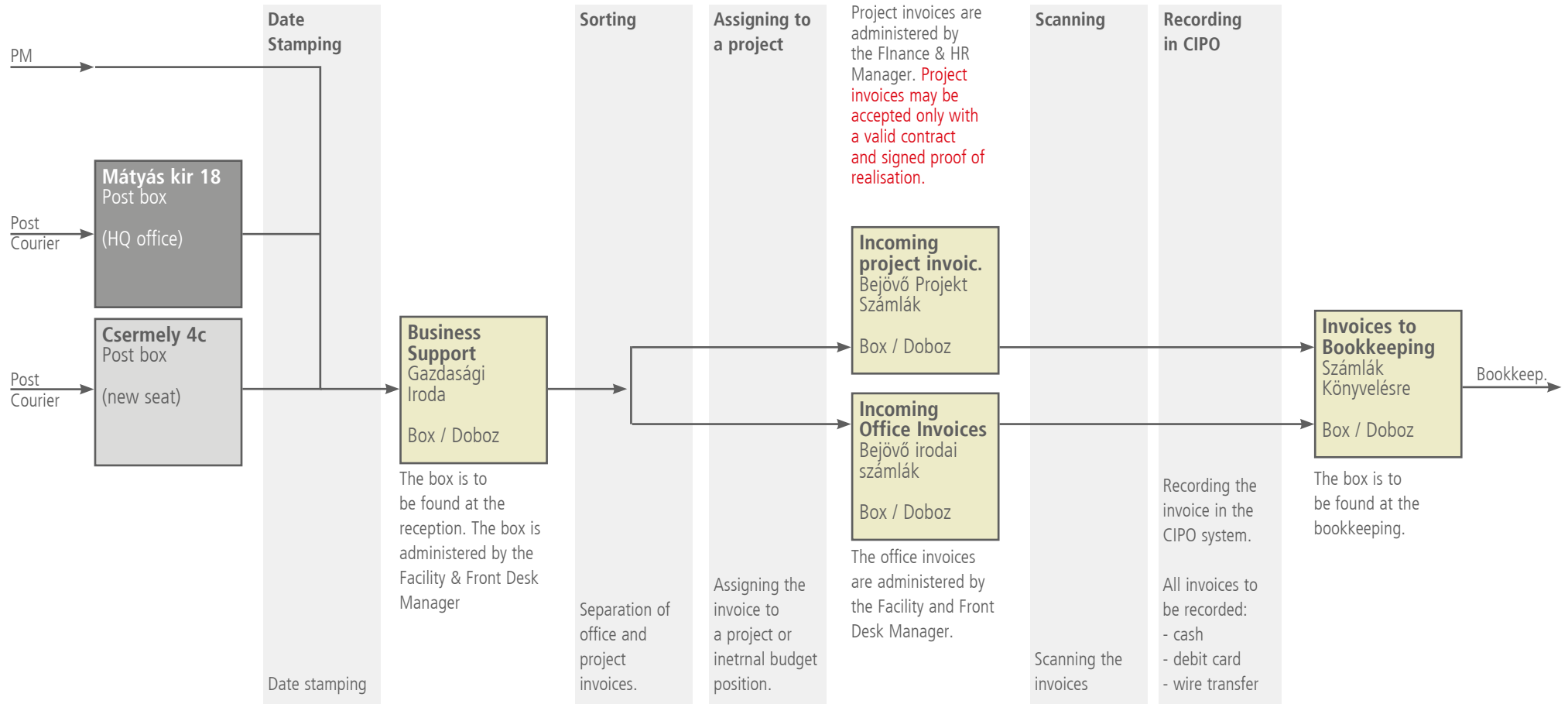
Monthly Quality Review

Collection of learnings from all running proj. Streamlining processes

Owner: Quality Manager

Incoming Invoice Management

Keeping track of costs



Office Budget Positions

Classification of costs

A Real Estate

- A.01 Buildings (rent, cleaning, garden, utilities)
- A.02 Insurance (building insurances only)
- A.03 Security (night watch, security guards, remote watch)

B Services

- B.01 Fixed line phone (Magyar Telekom fix line invoices)
- B.02 IT services (Internet, IT, mail, servicing)
- B.03 Mobile phones (mobile phone invoices, mobile internet invoices)
- B.04 Taxi / Courier / Post / Freight / Parking (office related only)

C Vehicles

- C.01 Vehicles (leasing fees, car insurances, servicing)
- C.02 Fuel (fuel, oil, screenwash, highway fees)

D Machinery

- D.01 IT Hardware (purchase, rent or lease of hardware)
- D.02 IT Software (software purchase, leasing)

E Stationery

- E.01 Paper / Pens / Business cards (printer cartridges)

F Catering

- F.01 Food / Drink (hot meal delivery, coffee, water)
- F.02 Representation (restaurant bills)

G Profession Costs

- G.01 Membership fees (chambers, international organisations)
- G.02 Professional books / Magazines (purchase, subscription)
- G.03 Professional Insurance (architect insurance, construction insurance)

H Business Support

- H.01 PR (advertisements, PR news articles, photo shootings)
- H.02 Marketing (evenets, fairs, exhibitions)
- H.03 Legal (lawyer fees)
- H.04 Banking costs
- H.05 Accounting
- H.06 Other (job ads, etc)

J Personal costs

- J.01 Salaries (salaries, bonuses, etc)
- J.02 Trainings (language classes, professional trainings)
- J.03 General Practitioner (office medical practitioner)
- J.04 Sport / Culture / Free time

K Taxes

- K.01 Taxes / contributions

Externals and Subcontractors

Keeping track of costs and progress

Only the CEO can decide on the involvement on Externals and Subcontractors based on recommendations from the Lead Designers, Project Managers, HoSts, IT Manager, Implementation Manager or Business Support Manager.

All externals and subcontractors have to send their quotes/offers before the release of the Initial Quote. All the externals' and subcontractors' offers have to be built into the Initial Quote.

All externals and subcontractors can be contracted only after the written approval of their Quotes by the appointed Project Manager AND the CEO. The approved quotes have to be sent back to the externals and subcontractors. The terms have to be fixed in a contract, based on the Quote, before the start of the project.

All externals and subcontractors contracted on an hour fee base have to submit their invoices each month for all the work done in the given month. Submission is on the first Monday of the month. Invoices are issued against the Proof of Fulfilment, issued by the PM / Lead PM / CEO. The Proof of Fulfillment lists the proved amount of hours spent on each project in the given month.

Externals contracted on a project fee base will submit their invoices at the conclusion of the project or the conclusion of the project phase - as regulated in their contracts with the office. Invoices are issued against the Proof of Fulfilment, issued by the PM / Lead PM / CEO. The Proof of Fulfillment can only be issued to an amount not higher than the initial quote and the sum fixed in the contract. Separate Proof of Fulfilment have to be issued for extra work - once that extra work is quoted to the Client or signed by the CEO.

Managing contracts

Keeping an up-to date record

In general, only the CEO is authorised to sign a contract in the company.

Depending on the field of operations, the recommendation for contracting a third party can be made by the Head of Project Management, Lead Designers, Project Managers, HoSts, IT Manager, Implementation Manager or Business Support Manager.

All contracts have to be verified by the company's legal advisor, Dr. Hédi Bozsönyik prior to signing.
All contracts can be classified as:

- Project Contracts
- Infrastructure Contracts
- HR Contracts

Project Contracts

Project contracts are signed for the realisation of one or several projects, either with subcontractor of art1st, or art1st acting as a subcontractor or supplier. The Project Contracts are classified as follows:

FC - Frame Contracts

OC - Occasional Contracts

ND - Non Disclosure Agreements (typically signed during the preparations for FC or OC)

The list of the contracts, stored in the 320_Legal folder on the Management server

Infrastructure Contracts

All contracts signed connected to the facilities (utilities, internet providers, IT contracts, etc). The contracts are marked:

IC - Infrastructure Contracts

The list of the contracts, stored in the 370_HQ_Facilities folder on the Management server

Managing contracts continued

Keeping an up-to date record

HR Contracts

Contracts signed with the employees, organised as follows:

WC - Work Contracts

AN - Announcements

RG - Regulations

The list of the contracts, stored in the 340_HR folder on the Management server.

General contract naming convention

Contract Naming Convention												
FC	_	001	_	2014	_	Sziget_Kft_szereles	_	13	01	02	.	pdf
Type	Number		Year	Descriptive file name			Publish Date			File Type		
Contract type: FC OC ND IC WC AN RG	Number within the category and within the year.		The year the contract was signed	Contains the name of the contracted partner and (if neccessary) the subject of the contract			The date when the contract was signed Format: YY MM DD			Editable files are InDesign files, the sealed vfinal ersion is saved as PDF		

Internal Projects & Sponsorships

Keeping track of costs and progress

Not all projects are made for Clients, some are internal projects or projects made for Marketing purposes, PR purposes or Sponsored Events:

Internal projects

All office related projects, all activities connected with the development or simple running of the project are classified under the first project number of the year, The Office Project. The project has to be supported and run just as any other project: its project manager is the Business Support.

See "Project Naming Convention" for numbering policy

Sponsorships, PR Events, etc.

All projects, regardless of being not ordered by a Client, or managed for free as a sponsorship should be run as any other 'normal' project. Project Number is given, the Initial Brief (IB), Project Scope (PS), Creative Brief (CB) have to be compiled, Draft Timeline compiled, Initial Quote published, even if a 100% discount is given.

Sponsorship is not a bottomless well - the amount sponsored has to be known and made obvious.

Document templates

Quotes, letters, presentations

General letter template 1/3


Adobe InDesign template file

Template file location:

FS_A
00_Template
001_Management_File_Templates
0011_Letters_Internal_Documents
Art1st_Internal_Doc_Temp_A4_190206.indt

The template file is regularly updated,
always use the latest version.

Earlier versions are to be found in the xxx_Preliminary folder.



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IBAN: HU24 110300002-10482914-48820012

TO: **Gregor Hickmann**
DT Group Brand Management

ADDRESS: Friedrich-Elbert Allee 140.
53838 Bonn, Germany

Quotation
Ben NL shop concept research
& design

PROJECT: arp1506002-002
QUOTE VER: A
DATE: February 06, 2019

DESCRIPTION: Mobile service BEN Netherlands is planning the refurbishment of its store network to answer the current demands of the market and refresh the general look and feel of its outlets. The task of art1st to perform the initial market research in terms of shop design of the given retail segment, design a creative concept and develop a draft design.

CD CONCEPTUAL DESIGN 31 935.00 EUR

CD.1 Research 4 462.00 EUR
Research on the local telco industry, retail landscape, coverage, footprint.

POS	REF	DESCRIPTION	REL	QTY	UNIT	TOTAL
CD.1.1	D1	Leading the research		104.00	3,5 hours	491.00 EUR
CD.1.3	ZAC4	Photo shooting		1 200.00	3,0 days	4 200.00 EUR
	ZAC4	1.3.1 Photographic Equipment rental		2 000.00	2,0 days	2 000.00 EUR
	ZAC4	1.3.2 Lighting Equipment rental		890.00	2,0 days	1 800.00 EUR
CD.1.5	P1	Location research		72.00	8,0 hours	13 491.00 EUR

CD.2 Conceptual design planning 27 473.00 EUR
First design concept, including mood boards, zoning concepts, proposal for lighting

POS	REF	DESCRIPTION	REL	QTY	UNIT	TOTAL
CD.2.1	D1	Leading the research		104.00	3,5 hours	491.00 EUR
CD.2.2	P1	Location research		72.00	8,0 hours	13 491.00 EUR
CD.2.3	P1	Location research		72.00	8,0 hours	13 491.00 EUR

TOTALS

CD CONCEPTUAL DESIGN 31 935.00 EUR

DI DESIGN IMPLEMENTATION 0.00 EUR

DC DOCUMENTATION 0.00 EUR

SERVICES TOTAL 31 935.00 EUR

TL TRANSPORT & LODGING 0.00 EUR

NET TOTAL (0% VAT on inter EU services) 31 935.00 EUR

Summary according to DT budgeting principles					
Sub-pts. Ref	arp1506002-002-CD	arp1506002-002-DI	arp1506002-002-DC		
Category	C.D. Conceptual Design	D.I. Design Implementation	DC. Documentation	Services Total	Tl. Transport & Lodging
Amount	18 924.00 EUR	0.00 EUR	0.00 EUR	18 924.00 EUR	0.00 EUR
Service credits accumulated (0%)				0.00 EUR	

This offer has been compiled according to the regulations of the effective Frame Agreement between Deutsche Telekom AG and art1st design studio Kft, valid from January 01, 2019 (FA2019). Offer validity: 60 days.

Budapest, February 06, 2019

Daniel Taraczky
Lead Designer, CEO

art1st | DOCUMENT TITLE: Untitled-3 | DATE: February 06, 2019 | PAGE: 1

General letter template 2/3

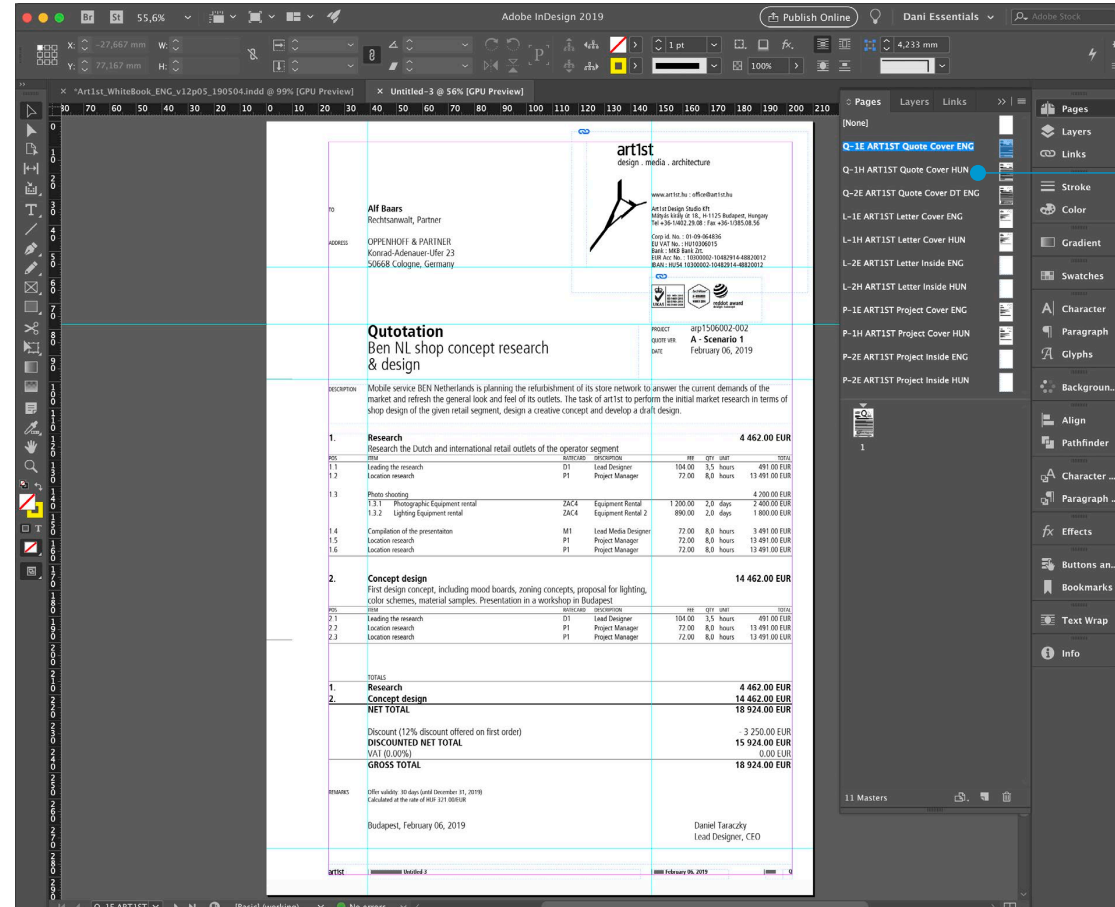
Adobe InDesign template file

Template file location:

FS_A
00_Template
001_Management_File_Templates
0011_Letters_Internal_Documents
Art1st_Internal_Doc_Temp_A4_190206.indt

The template file is regularly updated,
always use the latest version.

Earlier versions are to be found in the xxx_Preliminary folder.



The template file contains
templates for a wide range
of different applications:

- quotes
- letters
- project descriptions

in both english and hunga-
rian versions

General letter template 2/3

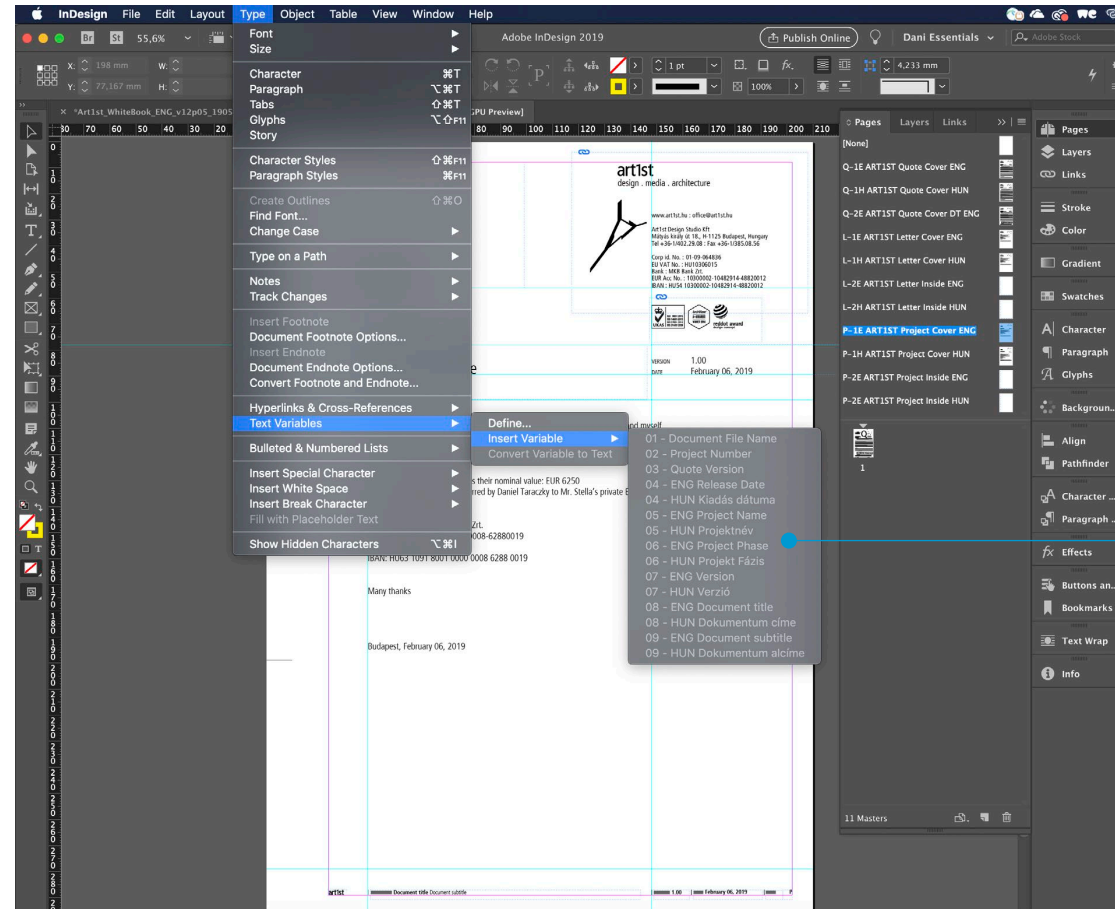
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Art1st_Internal_Doc_Temp_A4_190206.indt

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always use the latest version.

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Please use the pre-defined text variables to set the current specs of your document:

- release date
- project number
- etc

Company data

Basic Data

Status May 30, 2019

company name **ART1ST Design Studio Kft**

seat Csermely út 4c, H-1121 Budapest, Hungary
office, invoicing address Mátyás király út 18, H-1125 Budapest, Hungary

VAT No HU10306015
Corporate registry No 01-09-064836

Contact

central e-mail address office@art1st.hu
central phone number +36-1 / 209.44.47
central fax number +36-1 / 385.08.56

Ownership

ownership structure Dániel Taraczky (100%)

Bank data

HUF account number HU54-1030-0002-1048-2914-4902-0019
EUR account number HU54-1030-0002-1048-2914-4882-0012
USD account number HU09-1030-0002-1048-2914-4012-0019
CHF account number HU85-1030-0002-1048-2914-4022-0016

thank you for your kind attention
Daniel Taraczky, CEO & Lead Designer